

FY21 INVESTOR MATERIALS

13 October 2021

Full Year ended 31 August 2021

BANK OF QUEENSLAND LIMITED ABN 32 009 656 740. AFSL NO 244616.

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FY21 RESULTS PRESENTATION

13 October 2021

Full Year ended 31 August 2021

BANK OF QUEENSLAND LIMITED ABN 32 009 656 740. AFSL NO 244616.

INTRODUCTION

Cherie Bell, General Manager Investor Relations & Integration

RESULTS OVERVIEW

George Frazis, Managing Director and CEO

FINANCIAL DETAIL, TRANSFORMATION & INTEGRATION

Ewen Stafford, Chief Financial Officer and Chief Operating Officer

SUMMARY & OUTLOOK

George Frazis, Managing Director and CEO

Q&A

George Frazis, Managing Director and CEO

Ewen Stafford, Chief Financial Officer and Chief Operating Officer

Martine Jager, Group Executive Retail Bank and CEO ME Bank

Executive Team & Senior Leaders

GEORGE FRAZIS



Managing Director and Chief Executive Officer

- Joined BOQ in September 2019
- More than 26 years of experience
- Previously CEO Westpac Group's Consumer Bank, CEO St. George, CEO Westpac New Zealand Limited, CFO Institutional Bank, CBA, NAB Business and Private Bank
- Started in the RAAF as an engineer then a partner at BCG

EWEN STAFFORD



Chief Financial Officer and Chief Operating Officer

- Joined BOQ in November 2019
- More than 30 years of experience across financial services, telecommunications, eCommerce and logistics, commercial property and professional services
- Previously held roles at KPMG, MLC, NAB, Australia Post, Telstra, Loan Market, Deloitte

MARTINE JAGER



Group Executive Retail Bank and CEO of ME Bank

- Joined BOQ in April 2021
- Previously held a number of executive roles including CEO of RAMS, Chief Digital and Marketing Officer for Westpac Group and General Manager third party Mortgage Broking at St George

RESULTS OVERVIEW

GEORGE FRAZIS
MANAGING DIRECTOR AND CEO

- 1. Strong FY21 statutory profit and cash earnings reflecting balance sheet growth, margin management and improved economic conditions**
 - Including 2 months of ME Bank, statutory profit of \$369m up 221%, cash earnings after tax up 83% and EPS growth of 51%¹
 - Excluding ME Bank statutory profit of \$352m up 206%, cash earnings after tax up 73%
- 2. Business momentum continues to build**, with quality housing growth at 1.7x system, and with good margin and cost management
- 3. Continuing to support our customers and people** through ongoing COVID-19 challenges and maintaining business resilience
- 4. Delivering the strategic transformation** over the past 2 years with the first phase of the digital bank in market
- 5. Acquisition of ME Bank completed**, operating model integrated, improvement programs for profitable growth in place, plan to accelerate synergies
- 6. Asset quality remains sound** with collective provision levels conservatively reduced in line with improved economic outlook
- 7. Capital strength to support business growth and transformation** with CET1 of 9.80%
- 8. Final dividend of 22cps, bringing the FY21 full year dividend to 39cps**, representing a 61% payout ratio²

FY21 RESULTS

HIGHER CASH PROFIT DRIVEN BY STRONG QUALITY ASSET GROWTH AND MARGIN MANAGEMENT

Key Financial Results	FY21	FY20	FY21 v FY20 ¹	BOQ <i>excluding ME Bank</i>	
					FY21 vs FY20
Statutory net profit after tax (\$m)	369	115	221% ▲	352	206% ▲
Cash earnings after tax (\$m)	412	225	83% ▲	389	73% ▲
Cash return on average equity (%) ²	8.2	5.4	280bps ▲		
Return on average tangible equity (%) ^{2,3}	10.2	6.9	330bps ▲		
Common Equity Tier 1 ratio (%) ²	9.80	9.78	2bps ▲		
Cash earnings per share ^{2,4}	74.7c	49.6c	51% ▲		
Dividend per share	39c	12c ⁵	27c ▲		

(1) PCP does not include comparative earnings for ME Bank

(2) Including earnings from ME Bank for the period 1 July 2021 to 31 August 2021

(3) Based on after tax earnings applied to average shareholders' equity (excluding shares and treasury shares) less goodwill and identifiable intangible assets (customer related intangibles/brands and computer software)

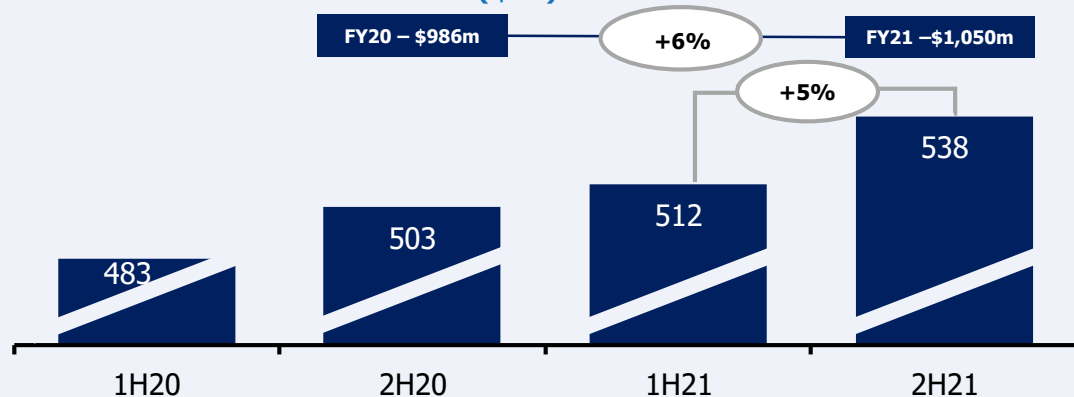
(4) The basic cash earnings per share for all prior periods have been adjusted for the effects of the Group's capital raise in March 2021

(5) BOQ paid a FY20 dividend of 12c, which represented 6c from 1H20 profits and 6c from 2H20 profits

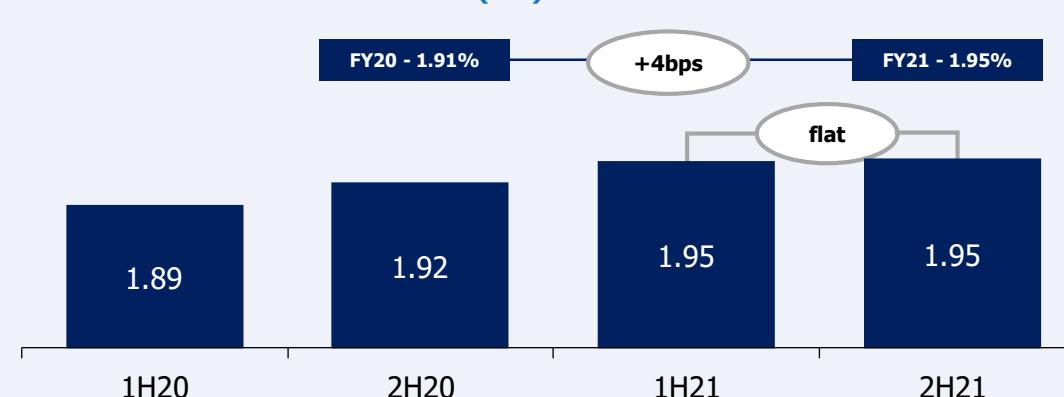
KEY ELEMENTS OF THE RESULT¹

INCOME GROWTH WITH GOOD MARGIN MANAGEMENT, IMPROVED PRODUCTIVITY AND IMPAIRMENT RELEASES

NET INTEREST INCOME (\$M)



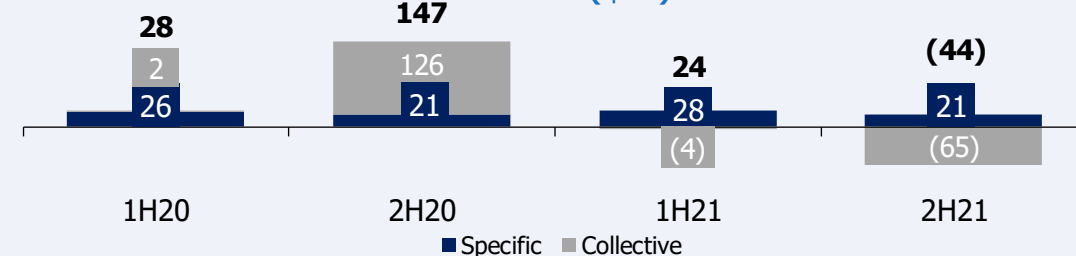
NET INTEREST MARGIN (%)



COST TO INCOME RATIO (%)²



LOAN IMPAIRMENT EXPENSE (\$M)



	1H20	2H20	1H21	2H21
Loan Impairment to GLA	12bps	62bps	10bps	(17bps)
Excluding material collective provisions ⁽³⁾	8bps	10bps	10bps	12bps

(1) Excluding ME Bank

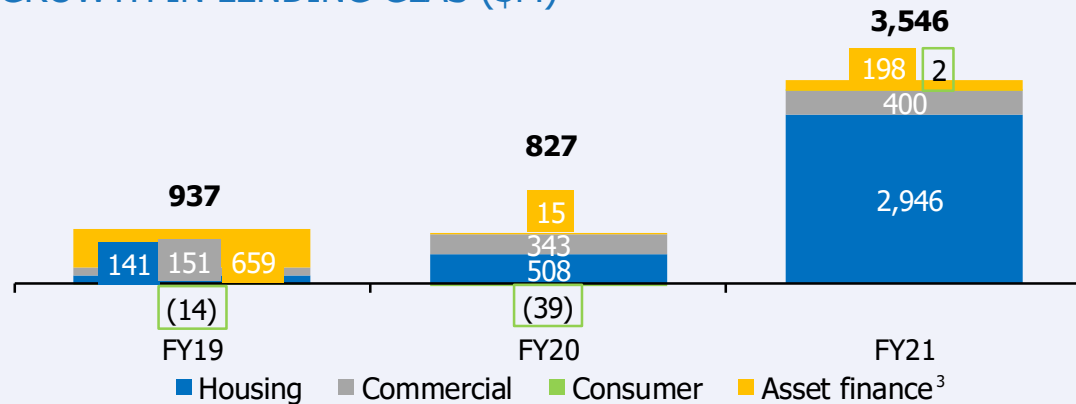
(2) VMA costs have been restated from non-interest income and included in operating expenses

(3) Loan impairment to GLA excludes material collective provisions adjustments, 1H20 \$10m, 2H20 \$123m and 2H21 -\$75m

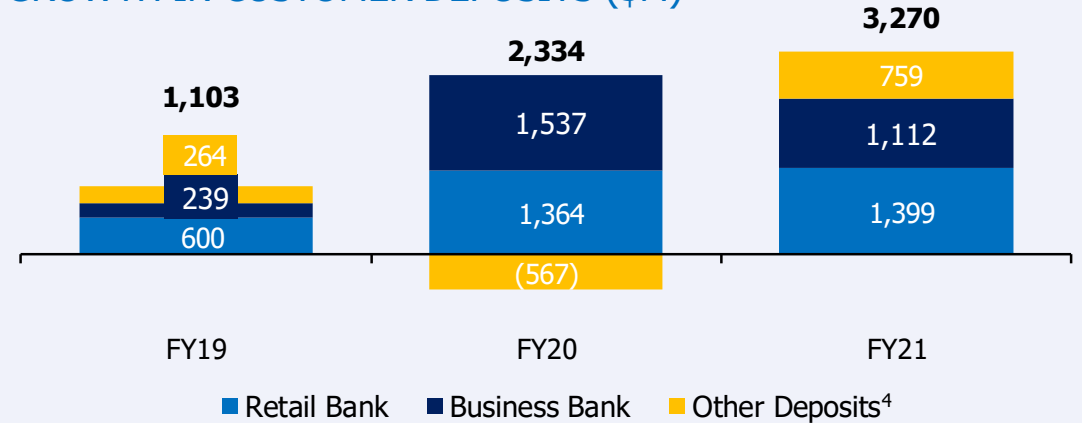
LENDING AND DEPOSIT GROWTH¹

STRONG ABOVE SYSTEM GROWTH IN HOME LENDING WITH A TURNAROUND IN THE BUSINESS BANK

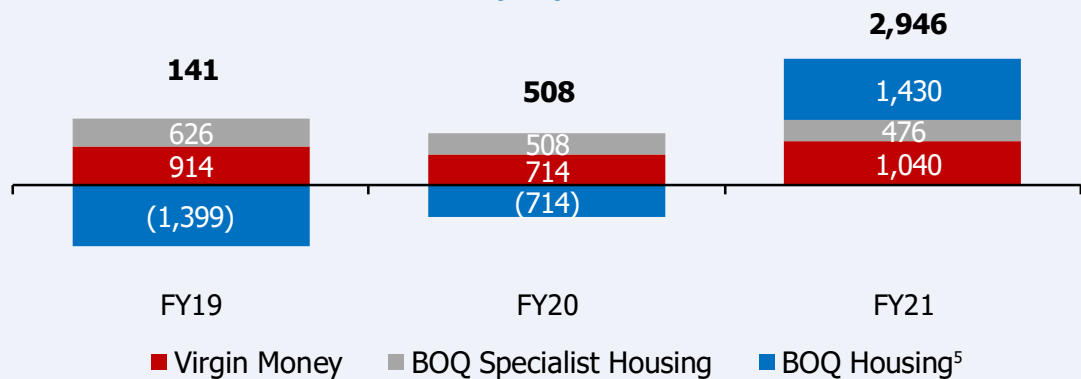
GROWTH IN LENDING GLAS (\$M)²



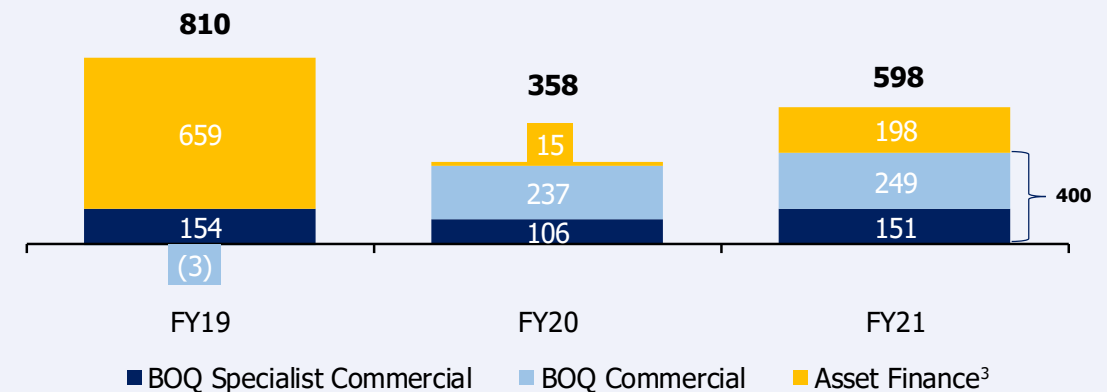
GROWTH IN CUSTOMER DEPOSITS (\$M)



GROWTH IN HOUSING GLAS (\$M)



GROWTH IN BUSINESS LENDING GLAS (\$M)



- (1) Excluding ME Bank
- (2) BOQ Specialist working capital products have been reclassified from consumer to commercial lending for all periods
- (3) BOQ Specialist Asset Finance products have been reclassified from commercial lending for all periods
- (4) Other Deposits mainly includes treasury deposits
- (5) BOQ Housing includes housing loan growth in both the Retail Bank and BOQ Business

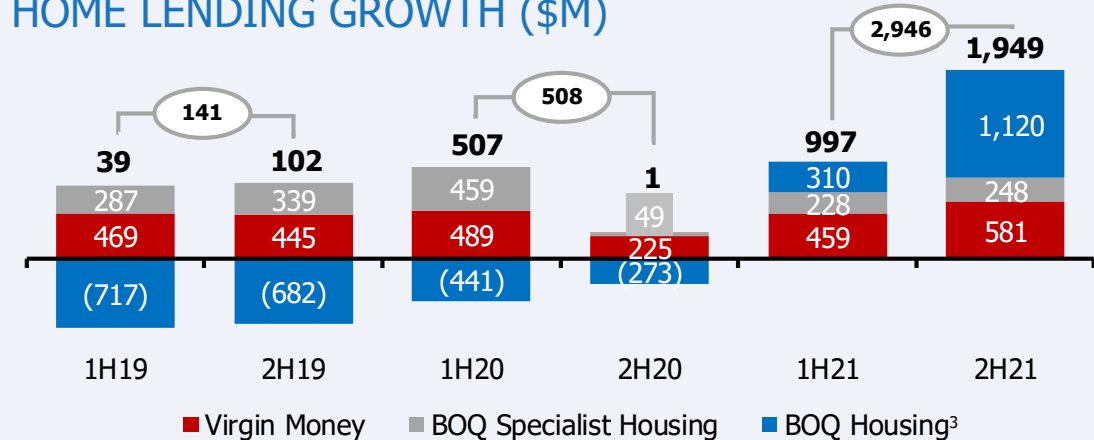
QUALITY HOME LENDING GROWTH¹

GOOD QUALITY ABOVE SYSTEM GROWTH IN HOME LENDING

SUMMARY

- 1.7x system growth in home lending achieved in FY21
- BOQ Housing³, BOQ Specialist and Virgin Money contributing to strong lending volumes
- Prudent risk settings maintained ensuring quality growth
- Time to yes standards improving after increased volumes during the second half
- Consumer NPS ranked 3rd (up from 5th in FY19), Mortgage NPS ranked joint 4th (up from 11th in FY19)²
- Broker and customer experiences improved, reflecting NPS result
- Broker channel growth of \$1.1bn driven by new and existing quality aggregators
- Enhanced geographic diversification with Queensland housing portfolio concentration reducing

HOME LENDING GROWTH (\$M)



QUALITY HOME LENDING GROWTH

Quality Growth	Portfolio FY20	Portfolio FY21	Flow FY21
LVR > 90%	6%	5%	3%
90 Days past due	85bps	55bps	-
Interest only % ⁴	19%	16%	13%
Investor	39%	37%	32%
PAYG	68%	72%	81%
DTI >6x			21%
Serviceability buffer			Higher of 5.35% or 2.5% above customer interest rate ⁵

(1) Excluding ME Bank

(2) RFI XPRT Report, August 2021 and August 2019

(3) BOQ Housing includes housing loan growth in both the Retail Bank and BOQ Business

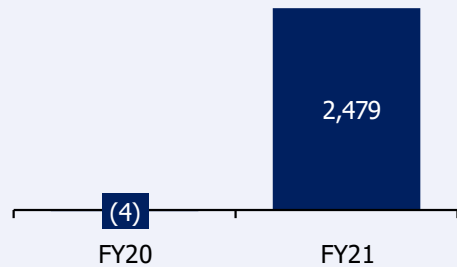
(4) Excluding construction loans

(5) 2.5% will be increased to 3% by the end of October 2021

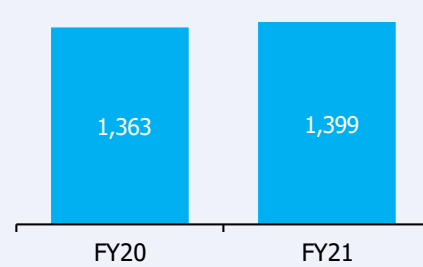
DIVISIONAL ACHIEVEMENTS¹

RETAIL BANK

Housing Loan Growth (\$m)²



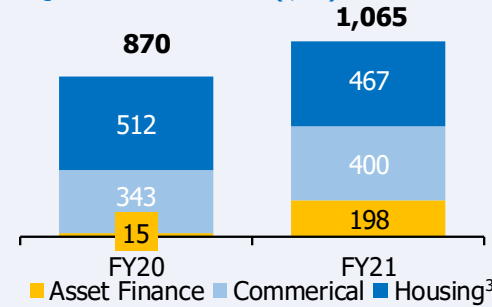
Deposit Growth (\$m)



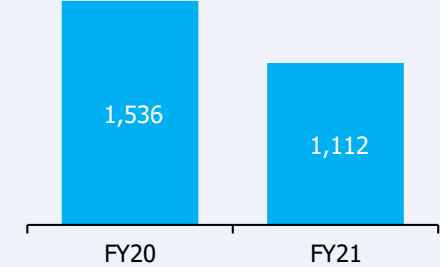
- Total income up 10% to \$561m
- BOQ Housing loan growth of 1.7x system. Growth delivered across all channels
- Green shoots with ME Bank application volumes up 36% in August and September⁶ through introduction of Home Buying Transformation program and centralised pricing
- Deposit growth of \$1.4bn, accelerating into the second half
- Consumer NPS ranked 3rd (up from 5th in FY19), Mortgage NPS ranked joint 4th (up from 11th in FY19)⁴
- Time to yes standards improving following increased volumes during the second half
- All owner managers on new revenue share agreement driving alignment

BUSINESS BANK

BOQB Loan Growth (\$m)



Deposit Growth (\$m)



- Total income up 3% to \$603m
- Continued focus on niche segments
- \$1.1bn lending growth delivered across all channels
- Ongoing deposit growth of \$1.1bn funding asset growth for the year
- Customer experience remains high, SME NPS ranked 3rd (up from joint 4th in FY19)⁵
- Supported customers through COVID-19 with a personalised approach

(1) Excluding ME Bank

(2) BOQ Retail Bank housing loan growth includes BOQ Retail plus VMA

(3) BOQB housing loan growth includes SME home lending plus BOQS

(4) RFI XPRT Report, August 2021 and August 2019

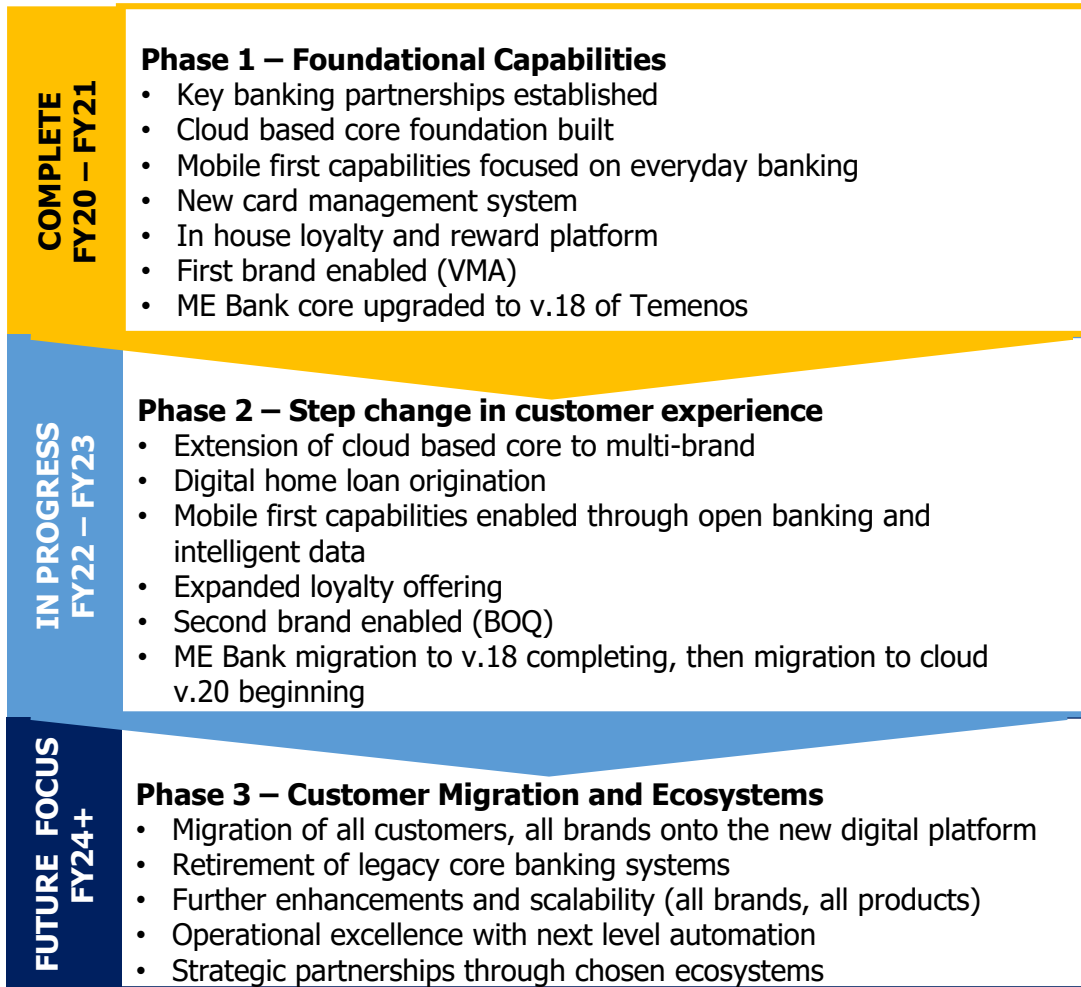
(5) DBM Atlas Report August 2021 and August 2019. SME NPS refers to Any Financial Relations (**AFR**) and businesses under \$40m turnover

(6) Compared to FY21 volumes

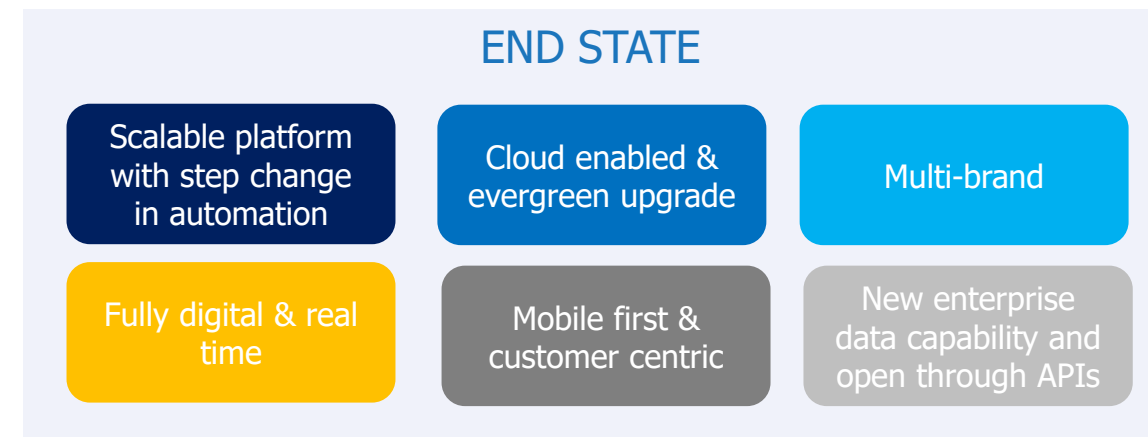
RETAIL BANK DIGITAL TRANSFORMATION

TRANSFORMATION ON TRACK AND PROGRESSING AS PLANNED

BUILDING THE RETAIL DIGITAL BANK OF THE FUTURE



FUTURE RETAIL PLATFORM END STATE



ME BANK ACQUISITION

STRATEGIC BENEFITS DELIVERING VALUE AND INTEGRATION AHEAD OF SCHEDULE



Significantly enhanced scale and portfolio mix for profitable growth

- 580k customers added, bringing the total to 1.5m
- \$25bn GLAs added, total BOQ GLAs now c.\$75bn
- Retail net profit contribution increases to c.55%



Strong complementary challenger brands with a shared customer centric culture

- Differentiated customer segments and geographies with minimal overlap
- BOQ's East Coast presence has been re-balanced
- High Net Promoter Scores (NPS) achieved across all brands



Attractive financial outcomes

- Due diligence assumptions validated
- Work underway to return ME Bank to growth, with application volumes up 36% in August and September compared to the FY21 average
- Synergies accelerated and expected to be delivered by end of FY23¹



Clear pathway to a cloud based common digital Retail bank technology platform

- Upgrade to Temenos v.18 completed, customer migration underway
- Plans being developed for final migration to common cloud platform
- Leveraged capital investment across combined business

EXECUTING THE TRANSFORMATION ROADMAP

Excluding ME Bank unless otherwise noted

	Key Metrics	FY19	FY20	FY21
Purpose Led Culture	Employee engagement	56%	59%	64%
	Strong Leadership Team	High level of Executive turnover	Key Executive roles filled	Executive team in place and delivering
Growth, margin and productivity	Customer Numbers	c.1.0m	c.900k	c.1.5m ¹
	Jaws	Negative jaws -6%	Negative jaws -6%	Positive jaws +2%
	Home lending system multiples ²	0.2x system	0.9x system	1.7 x system
	Business lending system multiples ²	1.2x system	Positive to system	0.8x system
	Margin	1.93%	1.91%	1.95%
	Productivity benefit	-	\$30m	\$30m
Distinctive brands serving niche segments	Consumer NPS ³	5 th	3 rd	3 rd
	Mortgage NPS ³	11 th	5 th	joint 4 th
	Business NPS ⁴	joint 4 th	3 rd	3 rd
	Time to 'yes' – proprietary ⁵	5 days	1 day	1 day
	Time to 'yes' – broker ⁵	8 days	3 days	3 days
Digital Bank of the Future	Delivery of core projects	<ul style="list-style-type: none"> ✓ Branch bandwidth & telephony upgrade ✓ E Conveyancing (PEXA) ✓ Virgin Money credit card app ✓ Internet banking upgrade for BOQS ✓ Regulatory uplift 	<ul style="list-style-type: none"> ✓ Upgraded BOQS mobile app ✓ Contact Centre telephony platform ✓ Treasury system upgrade ✓ Migration of data centres to cloud ✓ Customer engagement platform ✓ Risk & Regulatory program 	<ul style="list-style-type: none"> ✓ Phase 1 of retail digital bank ✓ New credit cards management system ✓ Regulatory reporting program ✓ Lending system enhancements ✓ FX digital platform
Strong Financial & Risk Position	CET1	9.04%	9.78%	9.80% ¹
	NSFR	112%	119%	122% ¹
	LCR	145%	164%	149% ¹
	Deposit to loan ratio	70%	74%	75% ¹

(1) Including ME Bank

(2) Reflects the APRA definition of lending and will therefore not directly correlate to the balance sheet growth. Adjustments made to include BOQ Finance non ADI balances in overall growth result

(3) RFI XPRT Report, August 2021, August 2020 and August 2019. Excludes ME Bank.

(4) DBM Atlas Report August 2021, August 2020 and August 2019. SME NPS refers to Any Financial Relationship (AFR) and businesses under \$40m turnover

(5) BOQ brand during August 2021. Time to conditional yes varies during the year based on volumes and customer mix.

FY21 OUTCOMES



Environmental

- Carbon neutral certification achieved
- Climate risk scenario analysis enhanced



Social

- Gender diversity focus - 39% of senior leadership positions held by women
- Employee engagement score increased to 64%
- Ongoing support of community partners and investment in local grassroots communities



Governance

- All relevant Royal Commission recommendations implemented
- Supplier Code of Conduct introduced

KEY FOCUS AREAS GOING FORWARD



Environmental

- Reducing emissions and targeting 100% renewable energy by 2025
- Supporting customers transition to low carbon future



Social

- Senior leadership target of 40% females, 40% male, and 20% any gender
- Employee engagement target of 72%
- Ongoing support of the community through partnerships and investment



Governance

- Ongoing embedding of ESG risk management practices

FINANCIAL DETAIL, TRANSFORMATION & INTEGRATION

EWEN STAFFORD
CHIEF FINANCIAL OFFICER AND CHIEF OPERATING OFFICER

FINANCIAL PERFORMANCE¹

UNDERLYING PROFIT GROWTH OF 8% DRIVEN BY 2% JAWS IN THE HALF AND FOR FY21

\$ million	FY21	FY20	FY21 vs FY20	2H21	1H21	2H21 vs 1H21	BOQ + ME FY21 ³	FY21 vs FY20 ⁴
Net interest income	1,050	986	6% ▲	538	512	5% ▲	1,128	14% ▲
Non-interest income ²	125	128	(2%) ▼	59	66	(11%) ▼	130	2% ▲
Total income	1,175	1,114	5% ▲	597	578	3% ▲	1,258	13% ▲
Operating expenses ²	(633)	(612)	3% ▲	(318)	(315)	1% ▲	(684)	12% ▲
Underlying profit	542	502	8% ▲	279	263	6% ▲	574	14% ▲
Loan impairment expense	20	(175)	Large ▼	44	(24)	Large ▼	21	Large ▼
Cash profit before tax	562	327	72% ▲	323	239	35% ▲	595	82% ▲
Income tax expense	(173)	(102)	70%	(99)	(74)	34%	(183)	79%
Cash earnings after tax	389	225	73% ▲	224	165	36% ▲	412	83% ▲
Statutory net profit after tax	352	115	206% ▲	198	154	29% ▲	369	221% ▲
Cash basic earnings per share ⁵	NM	49.6c	NM	NM	35.5c	NM	74.7c	25.1c ▲
Cash return on average equity ⁵ (%)	NM	5.4	NM	NM	7.8	NM	8.2%	+280bps ▲

(1) Excluding ME Bank, unless otherwise noted

(2) VMA costs have been restated from non-interest income and included in operating expenses

(3) Including earnings from ME Bank for the period 1 July 2021 to 31 August 2021

(4) PCP does not include comparative earnings for ME Bank

(5) Including ME Bank

NON CASH EARNINGS

NON CASH EARNINGS IMPACTED BY ME BANK ACQUISITION

\$ million	FY21	FY20	2H21	1H21	ME Bank ¹	BOQ + ME ² FY21
Cash earnings after tax	389	225	224	165	23	412
Intangible asset review and restructure charges	-	(80)	-	-	(3)	(3)
Employee pay and entitlement review	(6)	(8)	-	(6)	-	(6)
ME Bank transaction costs	(19)	-	(16)	(3)	-	(19)
ME Bank integration costs	(7)	-	(7)	-	(2)	(9)
Other Non-Cash Items	(5)	(22)	(3)	(2)	(1)	(6)
Total Non-Cash Items	(37)	(110)	(26)	(11)	(6)	(43)
Statutory net profit after tax	352	115	198	154	17	369

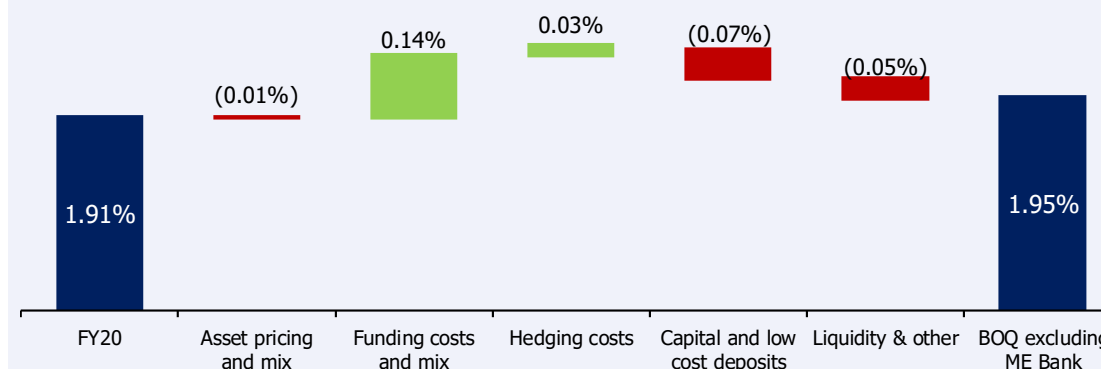
NET INTEREST MARGIN¹

GOOD NIM MANAGEMENT BALANCING RETURNS AND GROWTH

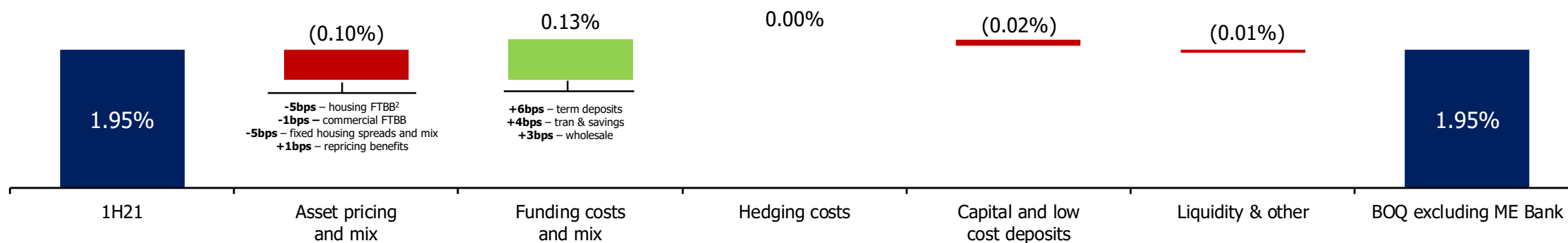
SUMMARY

- Asset pricing impacts from front to back book drag are consistent with prior halves
- Reductions from fixed housing spreads and mix in FY21
- Funding costs continued to benefit from reduced deposit rates, change in mix and wholesale funding costs
- Slowing reduction from the low cash rate environment on the capital and low cost deposit portfolio

NET INTEREST MARGIN – FY20 TO FY21



NET INTEREST MARGIN – 1H21 TO 2H21



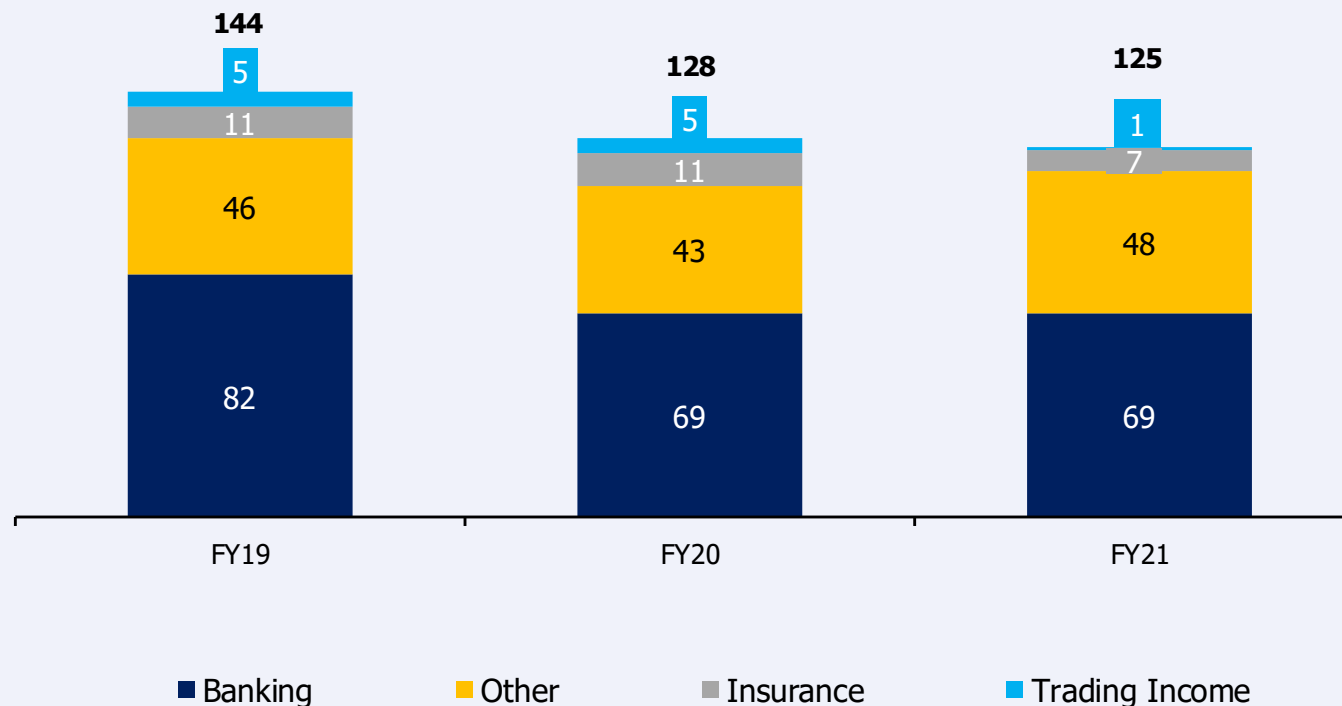
NON-INTEREST INCOME¹

STABILISING BANKING NON-INTEREST INCOME BUT IMPACTED BY TRADING AND LOWER INSURANCE INCOME

SUMMARY

- FY21 non-interest income declined by \$3m:
 - > Banking fees normalising following the ongoing industry trends toward low and no fee products
 - > \$5m increase in other income, including a \$3m one off benefit on the cards portfolio
 - > \$4m reduction in insurance income from the closure of St Andrews to new business in 1H20
 - > Trading income impacted by \$4m due to lack of volatility and low rates

NON-INTEREST INCOME BREAKDOWN (\$M)²



(1) Excluding ME Bank

(2) VMA third party costs have been restated from non-interest income and included in operating expenses

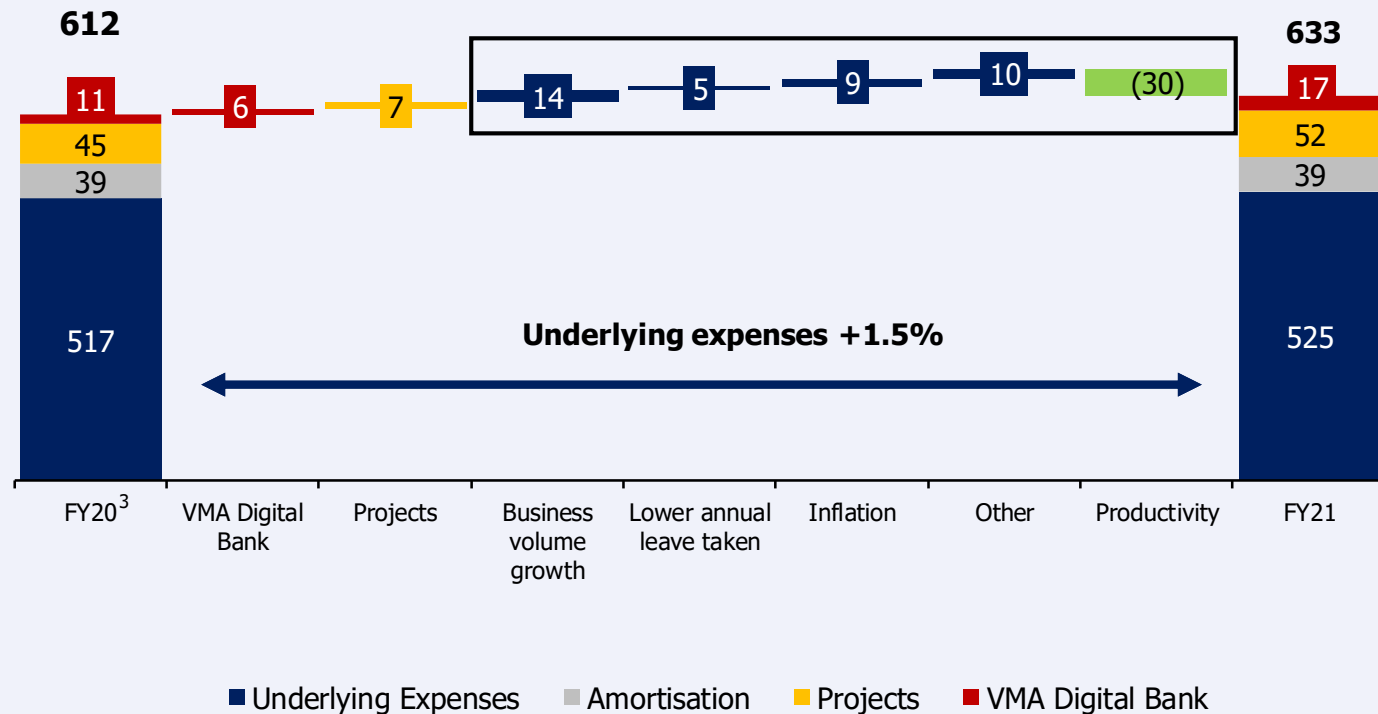
OPERATING EXPENSES¹

INVESTMENT IN STRATEGIC INITIATIVES AND COSTS TO SUPPORT GROWTH

SUMMARY

- Expenses increased \$21m or 3% from FY20
- Underlying expenses increased 1.5%
- Increased investment on strategic initiatives, including VMA and other technology and digital projects
- \$14m of costs to support business growth in operations, product and marketing
- Year 2 productivity benefits of \$30m delivered, bringing the total to \$60m

OPERATING EXPENSE BREAKDOWN (\$M)²

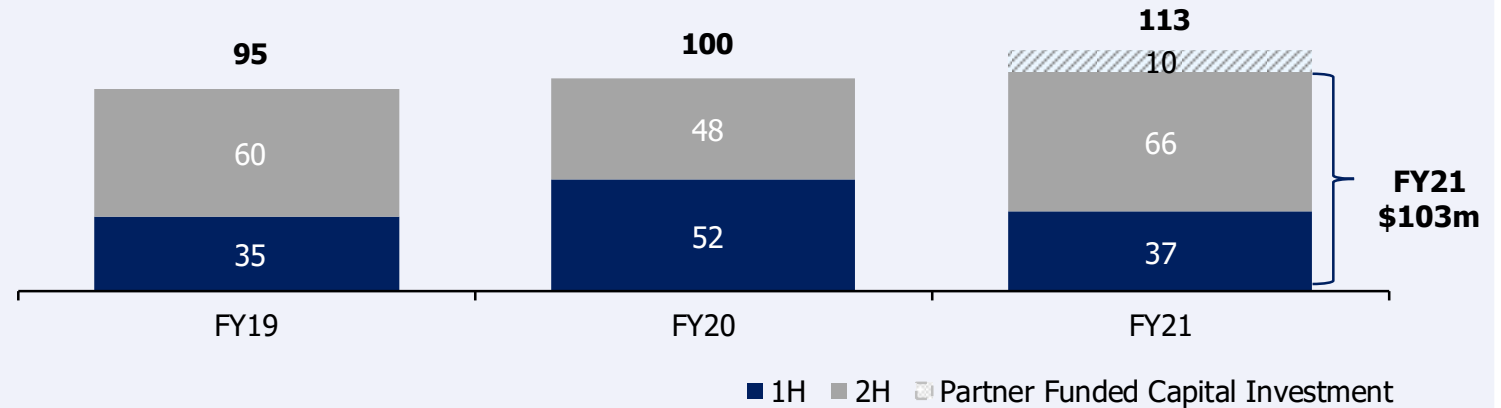


(1) Excluding ME Bank
 (2) VMA third party costs have been restated from non-interest income and included in operating expenses
 (3) FY20 includes a \$4m reclassification from projects to underlying expenses for data centre costs which have now moved to BAU

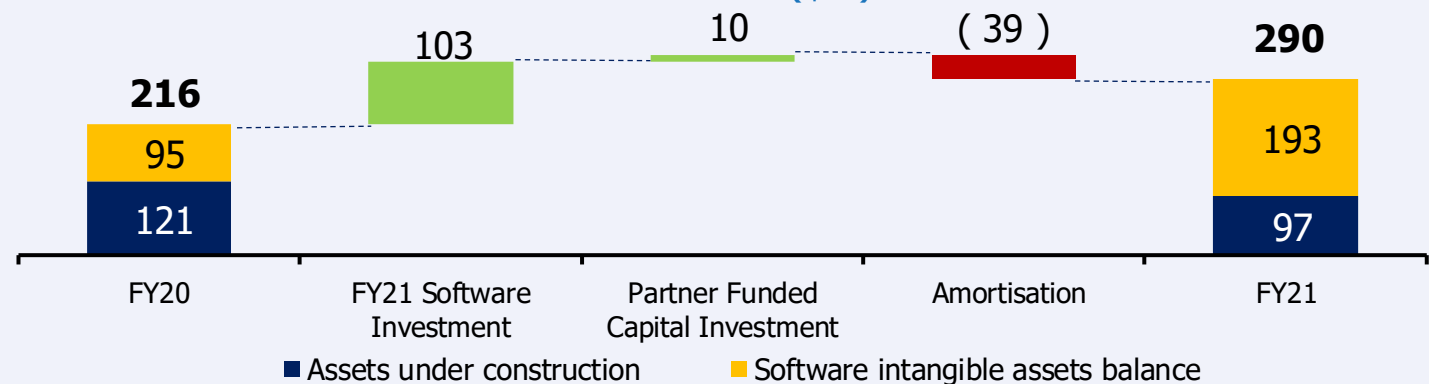
SUMMARY

- Major capital investment in 2H21 with projects moving from discovery to development
- \$10m in cards management system has been partner funded
- Assets of the combined entity has an average useful life of 6.1yrs, with an average remaining life of 3.6yrs²
- Investment capex envelope for combined organisation expected to be c.\$115m - \$120m in FY22²
- Amortisation for combined organisation anticipated to increase in FY22 with further increase in FY23 and then plateau in FY24²

CAPITAL INVESTMENT (\$M)

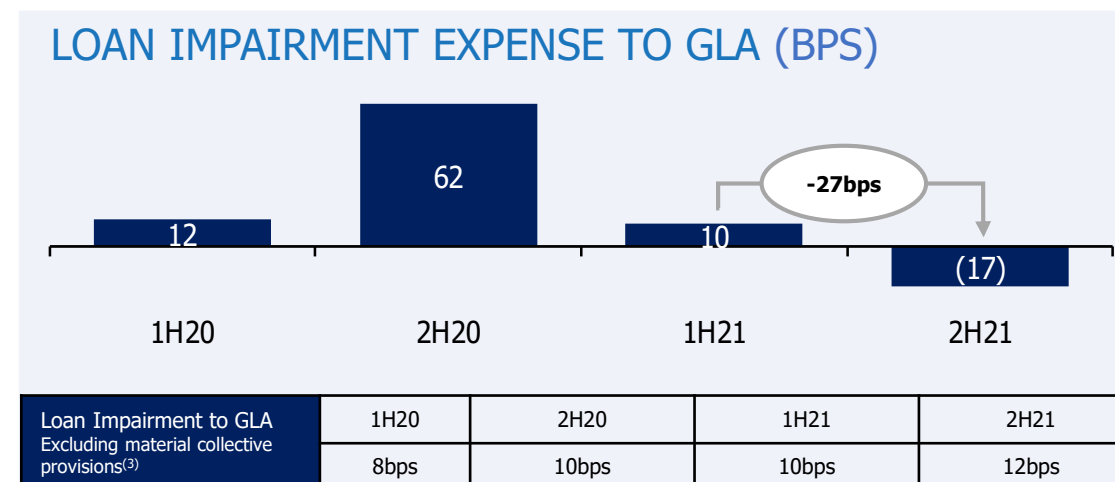
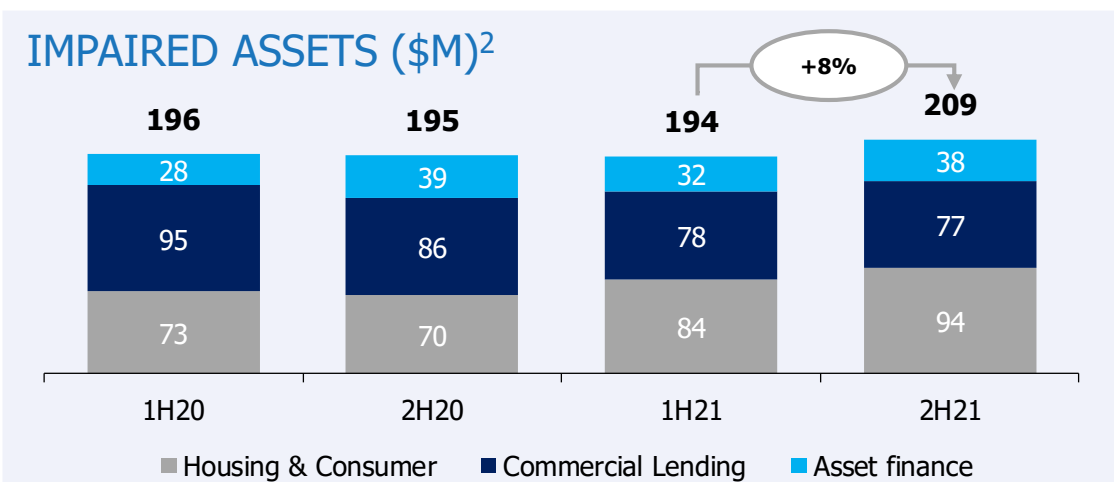
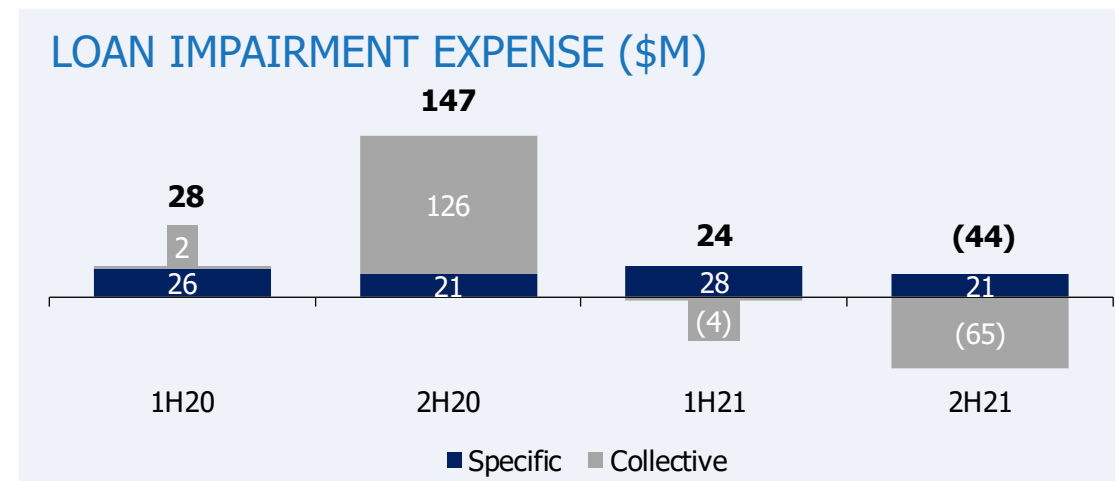
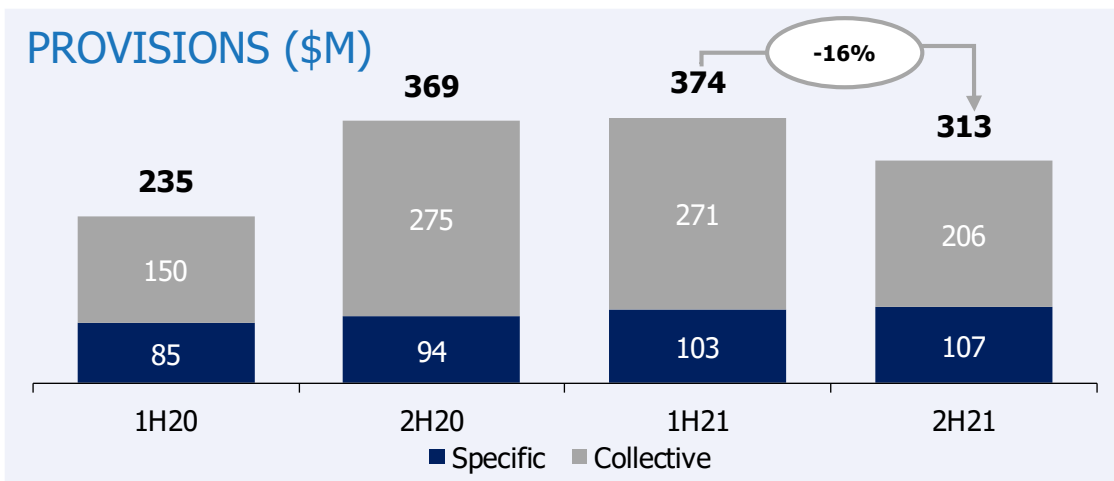


SOFTWARE INTANGIBLE ASSET BALANCES (\$M)



PROVISIONS AND LOAN IMPAIRMENT EXPENSE¹

CONTINUE TO REVIEW ECONOMIC ASSUMPTIONS TO ENSURE PROVISIONS ARE PRUDENTLY MANAGED



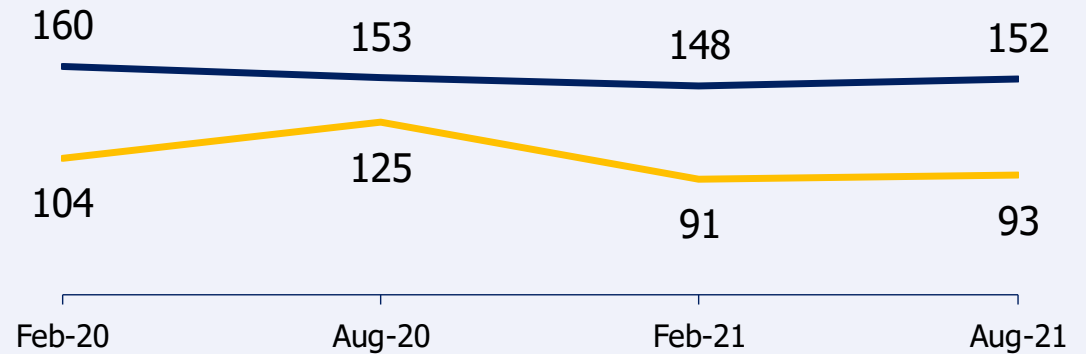
Bank of Queensland Limited 2021 Full Year Results Presentation

(1) Excluding ME Bank
 (2) BOQ Specialist Asset finance products have been reclassified from Commercial lending to Asset Finance for all periods presented
 (3) Loan impairment to GLA excludes material collective provisions adjustments, 1H20 \$10m, 2H20 \$123m and 2H21 -\$75m

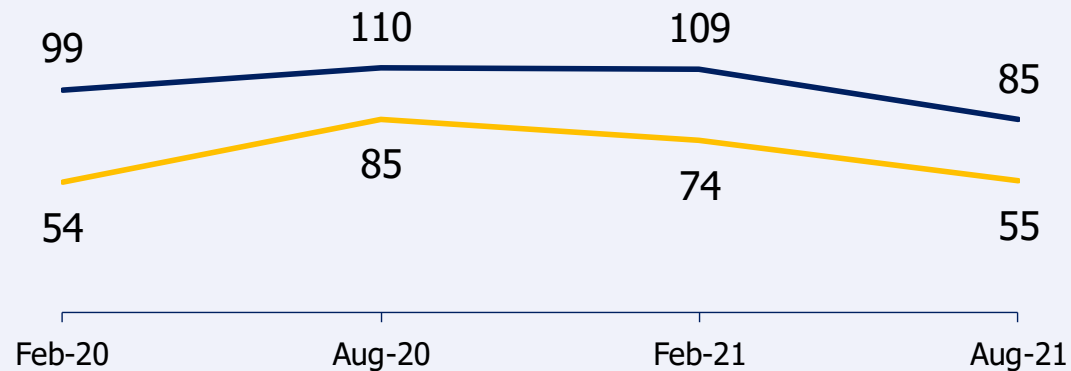
SUMMARY

- Low interest rate environment and increased household deposits supporting lower housing arrears
- Commercial arrears normalised to pre COVID-19 levels
- Increase in asset finance arrears driven by the impacts of the extended lockdown in NSW and VIC

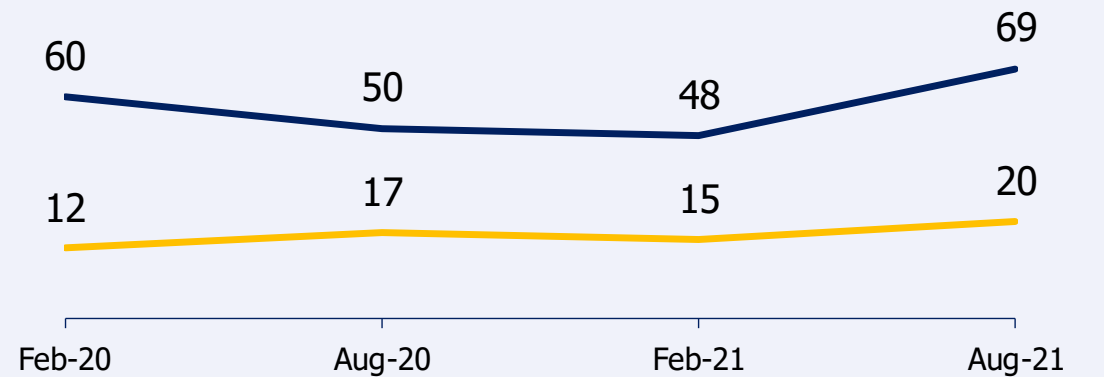
COMMERCIAL ARREARS (bps)



HOUSING ARREARS (bps)



ASSET FINANCE ARREARS (bps)



— 30DPD — 90DPD

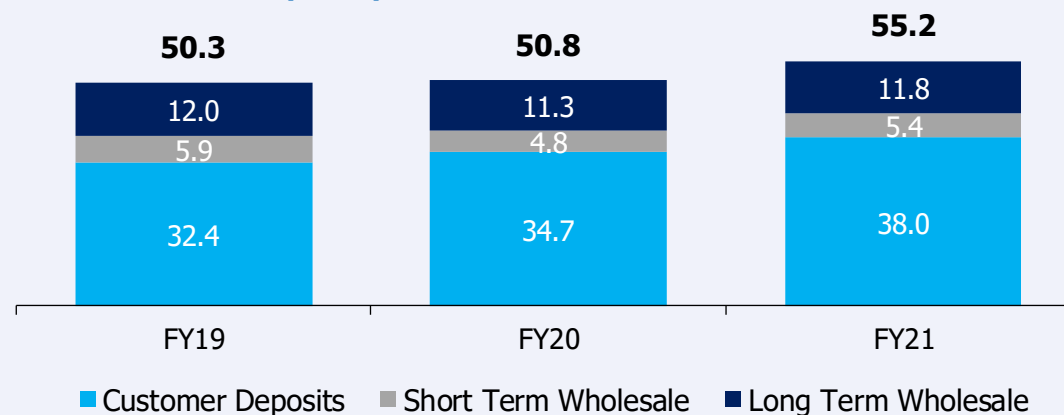
FUNDING & LIQUIDITY¹

RESILIENT FUNDING AND LIQUIDITY PROFILE MAINTAINED

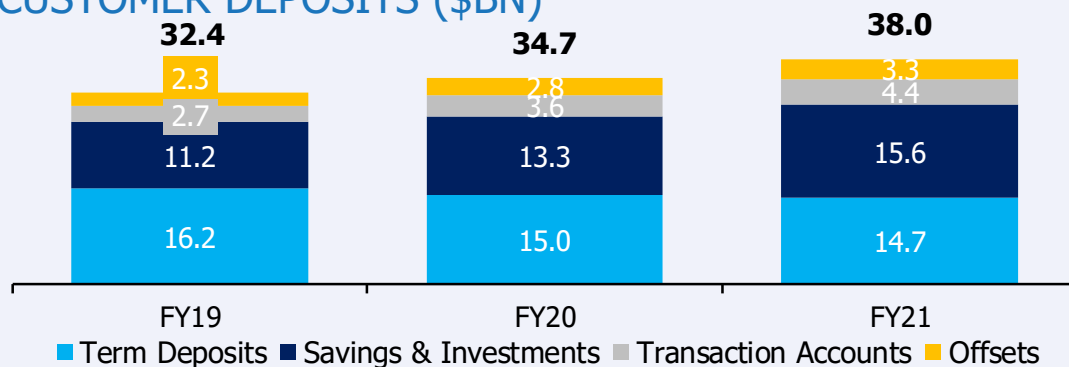
SUMMARY

- Deposit to loan ratio at 75%
- Customer deposit growth of \$3.3bn, driven by an increase in transaction, savings and investment, and offset accounts
- Reliance on term deposits continues to decline as we further rebalance our customer deposits mix
- Full drawdown of Term Funding Facility²
- FY21 LCR of 149% and NSFR of 122%³

FUNDING MIX (\$BN)

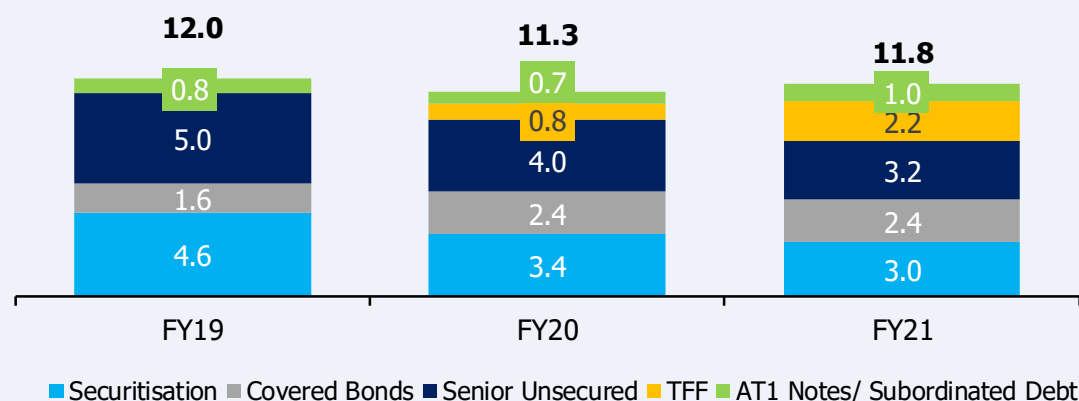


CUSTOMER DEPOSITS (\$BN)



DTL ratio	FY19	FY20	FY21
	70%	74%	75%

LONG TERM WHOLESALE FUNDING (\$BN)

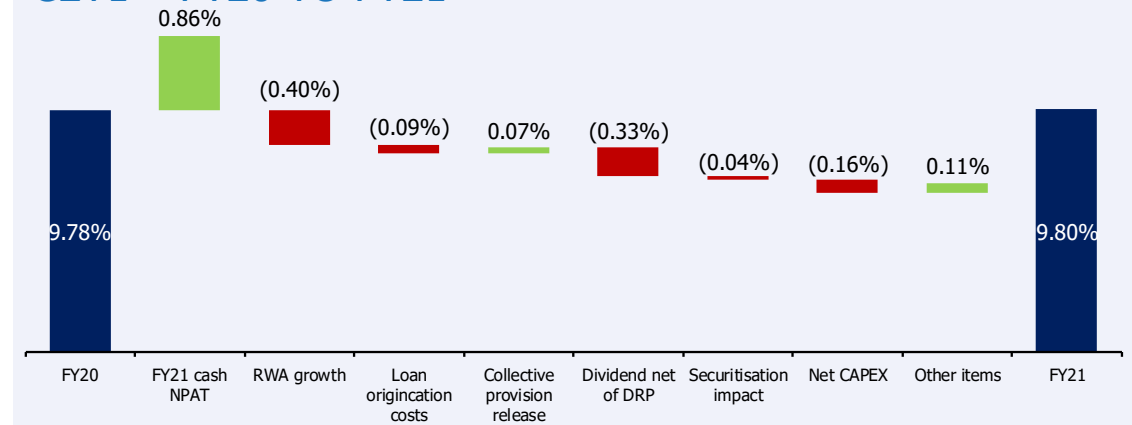


(1) Excluding ME Bank
 (2) BOQ utilised its TFF allowance of c.\$2.2bn, and ME Bank utilised their TFF allowance of c.\$900m
 (3) LCR and NSFR include ME Bank

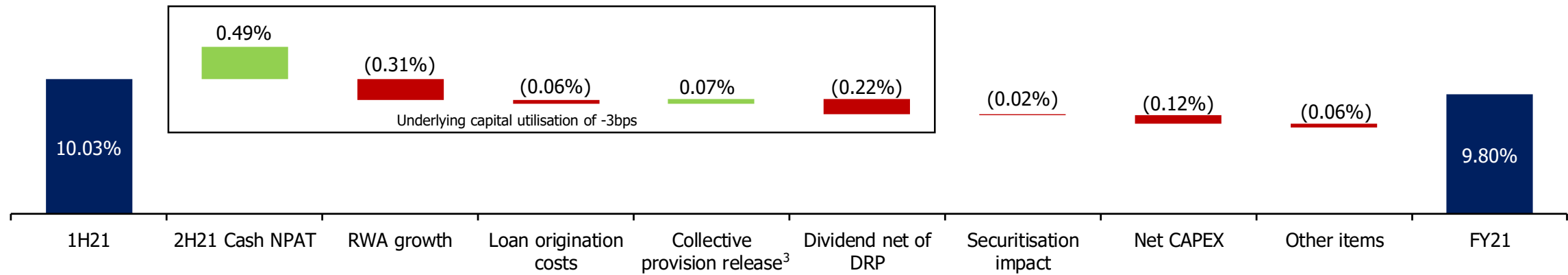
SUMMARY

- Successfully completed \$1.35bn capital raise to fund the acquisition of ME Bank²
- 37bps of capital utilised in 2H21 to deliver above system asset growth, with 31bps of RWA growth and 6bps from increased loan origination costs
- Benefit of 7bps from collective provision release
- CET1 remains strong at 9.80%, and in FY22 expected to remain comfortably above the top end of the target range of 9 – 9.5%¹

CET1 – FY20 TO FY21



CET1 – 1H21 TO 2H21



(1) BOQ intends to operate above the management target range of 9.0 – 9.5% in FY22 until the final impacts of APRA’s changes to RWAs and capital calibration are understood. Refer to page 54 in the ME Bank acquisition investor presentation for further detail.

(2) Proceeds from the capital raising were received in March 2021 and fully funded the capital impacts of the ME Bank acquisition

(3) Collective provision release refers to a \$45m pre-tax adjustment due to improved economic conditions

EXECUTING THE TRANSFORMATION ROADMAP

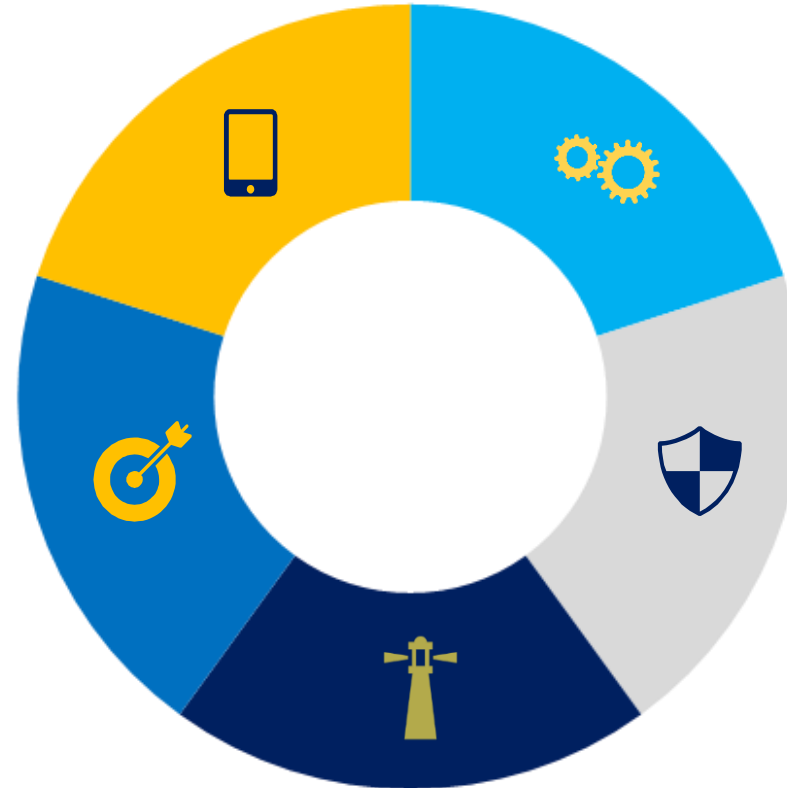
KEY STRATEGIC INITIATIVES DELIVERED IN FY21

Digital Bank of the Future

- Online transaction, savings and credit card accounts developed and plans to scale to all brands
- Debit cardholders now have instant card issuance, digital wallet & self-service convenience.
- Upgraded internet and mobile banking for business customers
- FX digital platform and currency exchange

Distinctive brands serving niche segments

- Upgraded Broker portal and digital tools
- Evolution of owner manager model



Simple and intuitive

- Improved broker experience, mortgage hub service and efficiency uplift
- Process and product simplification, reducing business complexity
- Streamlined complaints resolution

Financial and Risk Position

- Operational risk tool
- Regulatory & compliance programs
- Open Banking Program progressing
- Streamlined customer risk rating and transaction monitoring

Purpose Led Culture

- Payroll system enhancements
- Business Banker toolkit enhancement
- Capability programs to enhance leadership and coaching

Underpinned by execution capability uplift program

INTEGRATION PROGRAM DELIVERING

STRATEGIC BENEFITS DELIVERING VALUE AND INTEGRATION AHEAD OF SCHEDULE



Return ME Bank to growth

- Home Buying Transformation program commenced
- Product and pricing capability consolidated
- ME Digital Bank Temenos v.18 upgrade completed, customer migration in progress



Single Board and Leadership Team in place

- Operating model refreshed
- Implementation of combined organisational structure ahead of original plan



ADI consolidation on track for early 2022¹

- Systems consolidation underway for Treasury, market risk and regulatory reporting
- Ongoing engagement with regulator



Technology integration commenced

- Collaboration tools in place for day 1
- Network integration program commenced



Risk, compliance and remediation uplift

- AML uplift and remediation program in place and progressing
- Consolidation of fraud monitoring system commenced



Consolidation and simplification

- Phase 1 of policy harmonisation nearing completion
- Strategic sourcing consolidation commenced

SYNERGIES ACCELERATED

SYNERGY BENEFITS AND INTEGRATION COSTS CONFIRMED AND ACCELERATING

SUMMARY

- Synergy cost commitment accelerated and additional synergies identified
- FY22 in year P&L synergies expected to be \$30 - \$34m
- Pre-tax cost synergy benefits of \$70 - \$80m annualised run rate expected by the end of FY23, with further upside in FY24 from core platform consolidation
- Other synergy sources identified and under review:
 - Capex benefits of c.\$15m expected from consolidated investment roadmap
 - Further NIM benefits from wholesale and retail deposits
 - Non-interest income benefits

EXPENSE SYNERGY PROFILE ACCELERATED

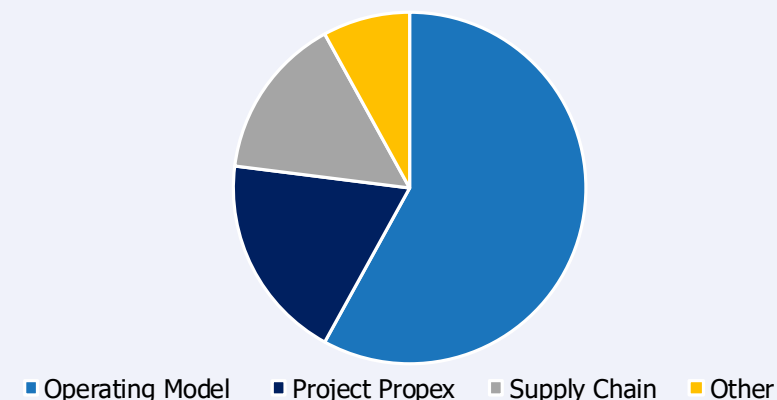
	FY22	FY23	FY24
Synergies Annualised run rate	\$38 - \$42m	\$70 - \$80m	\$80m+
Delivered percentage ¹	c.50% - 56%	100%	100%+

PHASING OF INTEGRATION COSTS OF \$130 - \$140M

	FY21	FY22	FY23	FY24
Integration costs	\$13m	c.\$70 - \$80m	c.\$30 - \$40m	c.\$10m



- FY22 spend primarily relates to²:
 - Operating model changes
 - Technology spend on network integration, ADI handback requirements including treasury system, regulatory reporting and payroll integration
 - Risk, compliance and remediation programs
 - Integration program management

EXPENSE SOURCE OF SYNERGIES



(1) Based on \$75m mid-point of synergies range
 (2) Integration costs will be taken from non-cash earnings.

FY21 BOQ GROUP KEY METRICS & PRO FORMA¹

	 BOQ excluding ME Bank² (Aug 21 YE)	 ME Bank³ (Aug 21 YE)	BOQ Group Pro Forma	
Balance Sheet	Gross Loans and Advances (\$bn)	50.6	25.2	75.7
	Total Assets (\$bn)	62.4	29.0	91.4
	Total Interest Earning Assets (\$bn)	56.4	28.8	85.2
	Risk weighted assets (\$bn)	33.8	10.4	44.2
	Customer Deposits (\$bn)	38.0	18.4	56.4
Income Statement	Total Revenue (\$m)	1,168	505	1,673
	Total Expenses (\$m)	(626)	(307)	(933)
	Underlying Profit (\$m)	542	198	740
	Cash NPAT (\$m) ⁴	389	143	532
Pro Forma Key Metrics	Net Interest Margin (%)	1.95	1.70	1.86
	Cost to Income (%)	53.6	60.8	55.8
	Total provisions and GRCL / GLA ⁵	76bps	38bps	63bps
	CET1 (%)			9.80
	Customers (#)	c. 900k	c.600k	c.1.5m

(1) Pro formas have been prepared to align ME Bank to BOQ's August year end and to align ME Bank to BOQ's presentation of NII, Non-interest income and operating expenses

(2) BOQ result has been adjusted as follows:

- VMA third party costs have been restated from non-interest income and included in operating expenses per ASX announcement on 30 September 2021
- St Andrew's income as disclosed in note 2.4 and operating expenses and non interest income of \$7 million in FY21 have been removed to reflect the planned divestment in 1H22

(3) Includes the impact of fair value adjustments on the balance sheet and amortisation of fair value adjustments on acquisition

(4) ME Bank proforma does not include distributions on AT1 instruments, which are taken as an adjustment for the purposes of calculating earnings per share

(5) Provisions and GRCL for ME Bank have been grossed up to exclude the impact of the fair value adjustments on acquisition of ME Bank

SUMMARY & OUTLOOK

GEORGE FRAZIS
MANAGING DIRECTOR AND CEO

1. Supporting our customers and people through ongoing challenging times
2. Delivering quality sustainable profitable growth
3. Executing on our digital transformation
4. Successfully completed acquisition of ME Bank and expected divestment of St Andrew's in 1H22
5. Focus on strength with strong balance sheet and capital, with sound asset quality and conservative provision overlays in place

1. Cautiously optimistic, despite the uncertain environment, Australia remains well placed for economic recovery
2. Focus remains on achieving quality sustainable profitable growth and delivering positive jaws
3. Expecting at least 2% jaws
 - Above system growth in BOQ and VMA housing to continue, return ME to around system growth by year end, growing around system in our niche business banking segments
 - NIM decline of c.5 - 7bps
 - Broadly flat expenses
 - 3% underlying expense increase to support business
 - Offset by accelerated year 1 synergies realised
4. Capital investment spend of c.\$115 - \$120m including ME Bank, with integration costs of \$70 - \$80m
5. Maintaining a prudent approach to provisioning
6. CET1 to remain comfortably above 9.5%²
7. Dividend payout ratio target range of 60 - 75% of cash earnings³

(1) FY22 outlook is based on FY21 pro formas and subject to no material change in market conditions

(2) BOQ intends to operate above the management target range of 9.0 – 9.5% in FY22 until the final impacts of APRA's changes to RWAs and capital calibration are understood. Refer to page 54 in the ME Bank acquisition investor presentation for further detail.

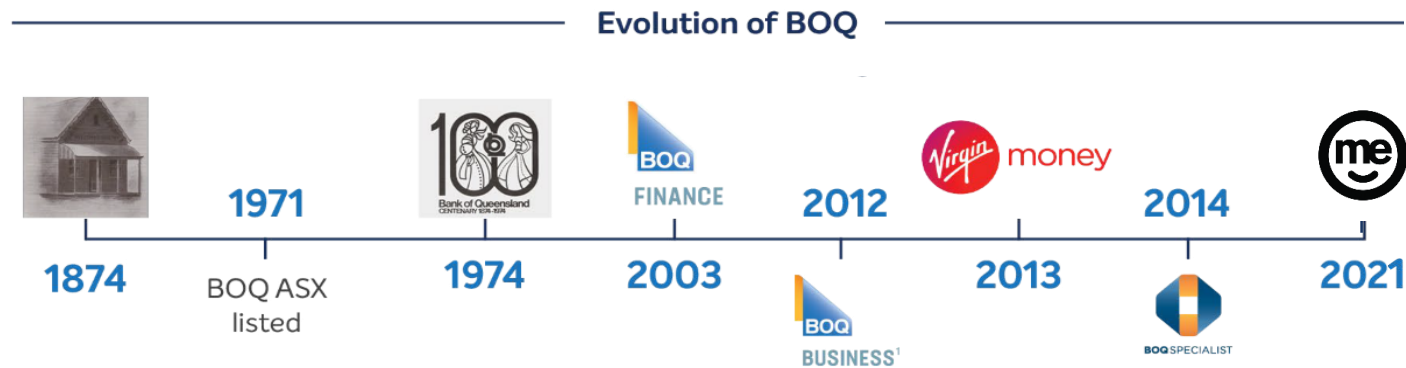
(3) The amount of any dividend paid will be at the discretion of the Board and will depend on several factors, including (a) the recognition of profits and availability of cash for distributions; (b) the anticipated future earnings of the Company; or (c) when the forecast timeframe for capital demands of the business allows for a prudent distribution to Shareholders.

ABOUT BOQ



BOQ HAS BEEN SERVING CUSTOMERS FOR 147 YEARS

with distinctive brands, highly specialised niches and Owner Managed branches



BOQ has successfully grown organically and added differentiated capability in niche segments through “bolt on” acquisitions, providing a strong platform for differentiated growth

OUR DIFFERENTIATORS

- > Unique brands with proud history
- > Deeply anchored in local communities
- > Highly specialised bankers and credit officers, within niche industry segments
- > Building an innovative digital offering and loyalty

OUR DISTINCTIVE BRANDS

Retail Banking



Business Banking



KEY STATISTICS FOR FY21

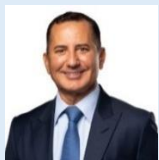
c. 1.5m Customers	c. 570k BOQ c. 195k VMA c. 580k ME	c. 15k BOQB c. 35k Specialist c. 90k Finance
163 Branches ¹	>3.5k Employees >800 OMB Employees	\$132b Footings ²
75% Deposit-to-Loan Ratio	3.00% ³ Market share - Housing	1.62% ³ Market share - Business

(1) Total branches includes transaction and service centres

(2) Footings means gross loans and advances plus customer deposits

(3) Internal BOQ Analysis and APRA monthly authorised deposit-taking institution statistics excluding International banks, August 2021

EXPERIENCED LEADERSHIP TEAM



GEORGE FRAZIS

Managing Director and Chief Executive Officer

- Joined BOQ in September 2019
- More than 26 years' of experience
- Previously CEO Westpac Group's Consumer Bank, CEO St. George, CEO Westpac New Zealand Limited, CFO Institutional Bank, CBA, NAB Business and Private Bank
- Started in the RAAF as an engineer then a partner at BCG



EWEN STAFFORD

Chief Financial Officer and Chief Operating Officer

- Joined BOQ in November 2019
- More than 30 years' of experience across financial services, telecommunications, eCommerce and logistics, commercial property and professional services
- KPMG, MLC, NAB, Australia Post, Telstra, Deloitte



DEB ECKERSLEY

Group Executive People and Culture

- Joined BOQ as Group Executive, P&C in September 2018
- More than 20 years' experience consulting to many of Australia's leading organisations
- Previously Managing Partner at PwC, leading the Human Capital function



CRAIG RYMAN

Chief Information Officer

- Joined BOQ in July 2020
- More than 20 years' experience in financial services, leading technology transformation programs.
- Previously CIO and COO at AMP Limited



NICHOLAS ALLTON

Group General Counsel and Company Secretary

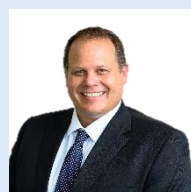
- Joined BOQ in February 2021
- More than 25 years experience in Financial Services in Australia and the UK, most recently at MLC and Macquarie



MARTINE JAGER

Group Executive Retail & CEO ME Bank

- Joined BOQ in April 2021
- Previously held number of executive roles including CEO of RAMS, Chief Digital and Marketing Officer for Westpac Group and General Manager third party Mortgage Broking at St George



CHRIS SCREEN

Group Executive BOQ Business

- Joined BOQ in November 2019
- Has over 25 years experience in financial services
- Previously held a number of senior business banking, retail banking and third party distribution roles at Westpac, St George and NAB



DANIELLE KEIGHERY

Chief Customer Officer

- Joined BOQ in January 2021
- Previously, Chief Experience Officer at Virgin Australia
- Extensive Corporate Affairs, Brand, and Marketing experience



ADAM MCANALEN

*Chief Risk Officer
(outgoing, moving to a new role)*

- Appointed to CRO of BOQ in June 2019
- Has held a number of senior leadership roles across the Business and Retail Banking, Finance, Operations and Risk divisions of BOQ
- After transition, moving to a new role

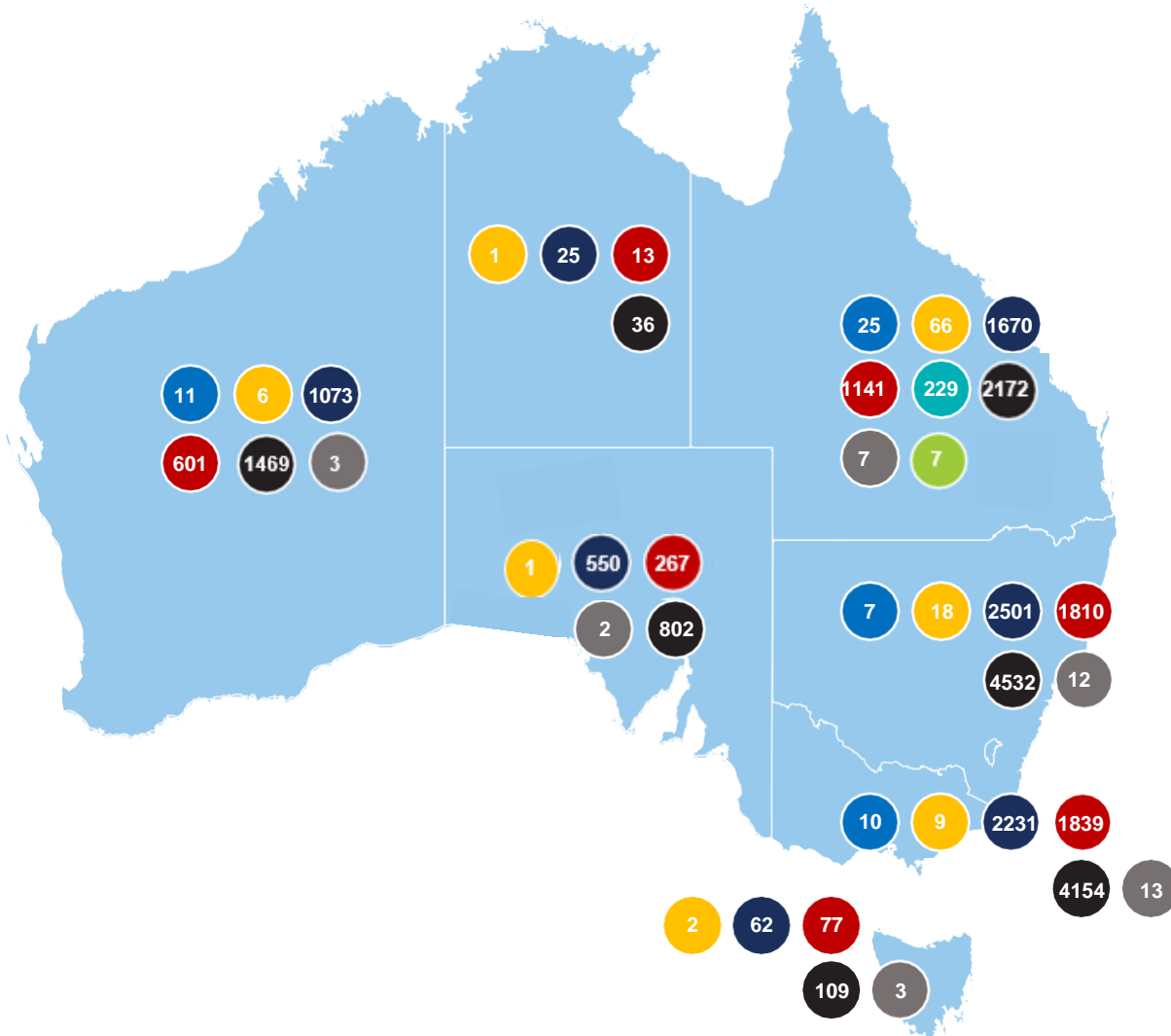


DAVID WATTS

*Chief Risk Officer
(commencing early 2022)*

- Due to join BOQ in early 2022
- Has over 25 years of senior executive experience in financial services
- Previously held CRO roles at several leading financial institutions including IAG, NAB and Westpac

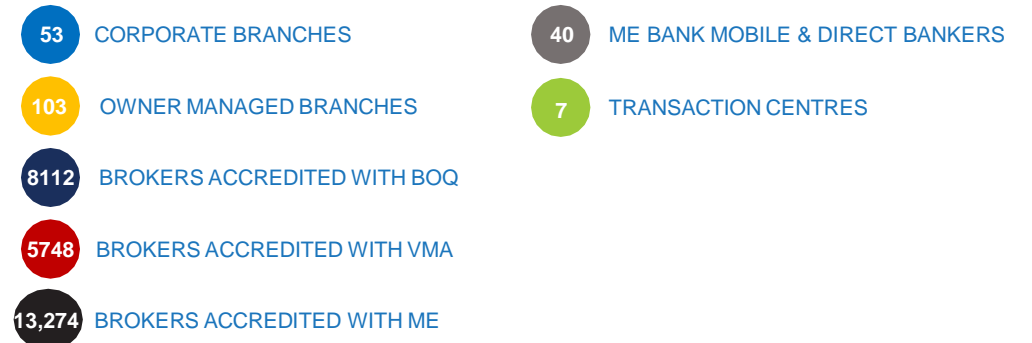
DISTRIBUTION FOOTPRINT



SUMMARY

- FY21 branch numbers at 163 (incl. transaction centres)
- The franchise network remains a key differentiator for BOQ and is pivotal to the Bank's deposit raising capabilities
- In FY21 we expanded strategic 3rd party distribution partnerships with quality aggregators
- Continued to build our broker presence with 39% of housing settlements (excluding ME) originated out of VMA and BOQ accredited brokers

AS AT 31 AUGUST 2021



DISTRIBUTION FOOTPRINT MOVEMENTS

Aug-21	QLD	NSW / ACT	VIC	WA	NT	TAS	SA	Total
Corporate branches	25	7	10	11	-	-	-	53
Owner managed branches	66	18	9	6	1	2	1	103
Transaction centres	7	-	-	-	-	-	-	7
	98	25	19	17	1	2	1	163

Aug-20	QLD	NSW / ACT	VIC	WA	NT	TAS	SA	Total
Corporate branches	33	9	9	12	-	-	-	63
Owner managed branches	58	18	10	6	1	2	-	95
Transaction centres	7	-	-	-	-	-	-	7
	98	27	19	18	1	2	-	165

CORPORATE, OWNER MANAGED BRANCHES & TRANSACTION CENTRES

	FY21 Actual YTD	
Summary of changes	Gross	Net Branch Movement
Corporate closure	3	(3)
OMB closure	1	(1)
OMB to corporate	3	-
Corporate to OMB	10	-
OMB to OMB sale	4	-
New branch opening	2	2
Total changes	23	(2)

DIVISIONAL RESULTS

DIVISIONAL PERFORMANCE¹

STRONG PERFORMANCE ACROSS RETAIL & BOQ BUSINESS



\$ million	RETAIL			BUSINESS		
	FY21	FY20	FY21 vs FY20	FY21	FY20	FY21 vs FY20
Net interest income	492	437	13% ▲	555	543	2% ▲
Non-interest income	69	74	(7%) ▼	48	40	20% ▲
Total income	561	511	10% ▲	603	583	3% ▲
Operating expenses	(356)	(335)	6% ▲	(262)	(258)	2% ▲
Underlying profit	205	176	16% ▲	341	325	5% ▲
Loan impairment expense	20	(56)	Large ▼	-	(119)	Large ▼
Cash profit before tax	225	120	88% ▲	341	206	66% ▲
Income tax expense	(70)	(37)	89%	(106)	(64)	66%
Cash earnings after tax	155	83	87% ▲	235	142	65% ▲

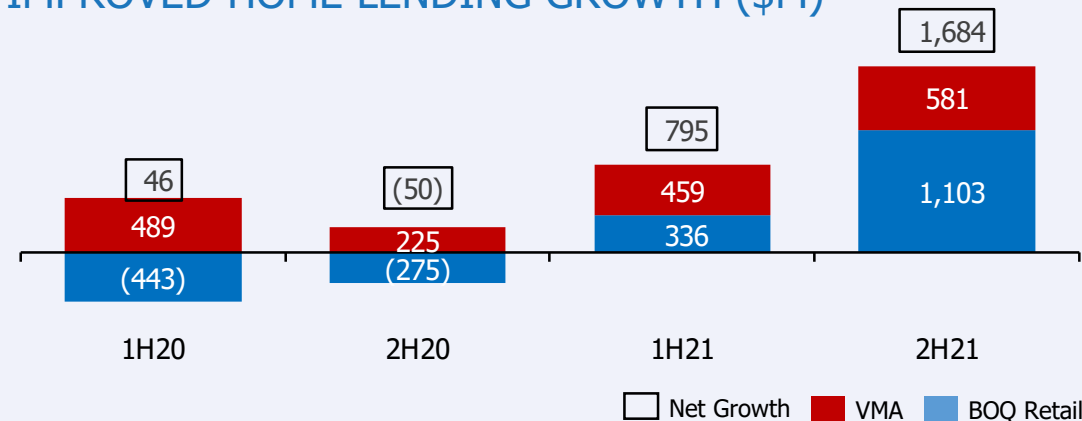
RETAIL BANKING OVERVIEW¹

IMPROVED PERFORMANCE FOR BOQ BLUE AND CONTINUED MOMENTUM FOR VMA

SUMMARY

- The housing momentum generated at the end of FY20 has translated into positive lending growth across VMA and BOQ Retail
- Successful turnaround in the BOQ Blue brand
- Second phase of VMA digital bank incorporating home loans and term deposits and BOQ brand digital bank capabilities well progressed

IMPROVED HOME LENDING GROWTH (\$M)¹



ME BANK – STRATEGICALLY AND FINANCIALLY COMPELLING

\$25bn GLA
\$18bn Deposits
c.580k Customers

- ✓ Enhanced scale
- ✓ Broadly doubling the retail bank
- ✓ Providing geographic diversification

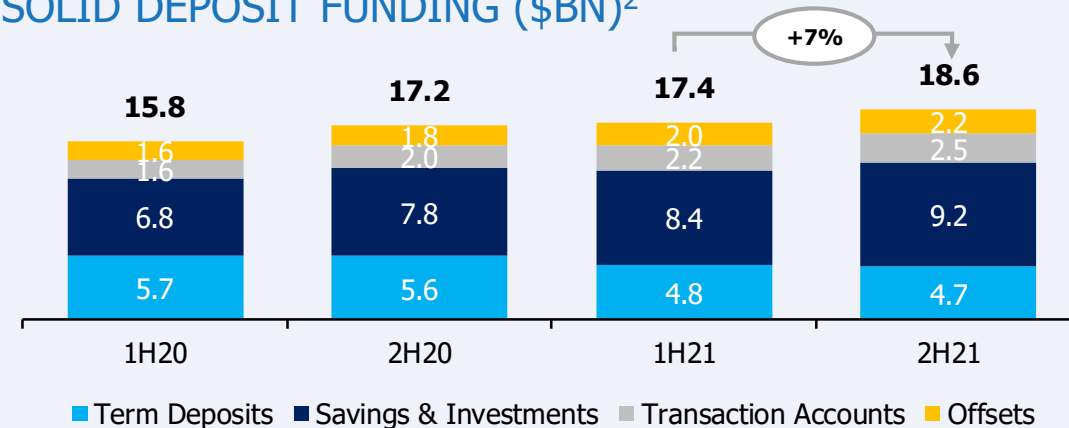
Common cloud based technology platform

- ✓ Upgrade to v.18 of Temenos completed, customer migration commenced

Attractive financial outcomes

- ✓ Due diligence assumptions validated
- ✓ Synergies accelerated and expected to be delivered by end FY23³

SOLID DEPOSIT FUNDING (\$BN)²



(1) Excluding ME Bank. BOQ Retail Bank home lending growth includes VMA plus BOQ Retail. Home lending growth includes a reclassification relating to a transfer of loans from BOQ Business Banking to Retail Banking reflecting customer segmentation changes. Prior periods have been restated.

(2) Excluding ME Bank

(3) By the end of FY23 on an annualised run-rate basis

BUSINESS BANKING OVERVIEW

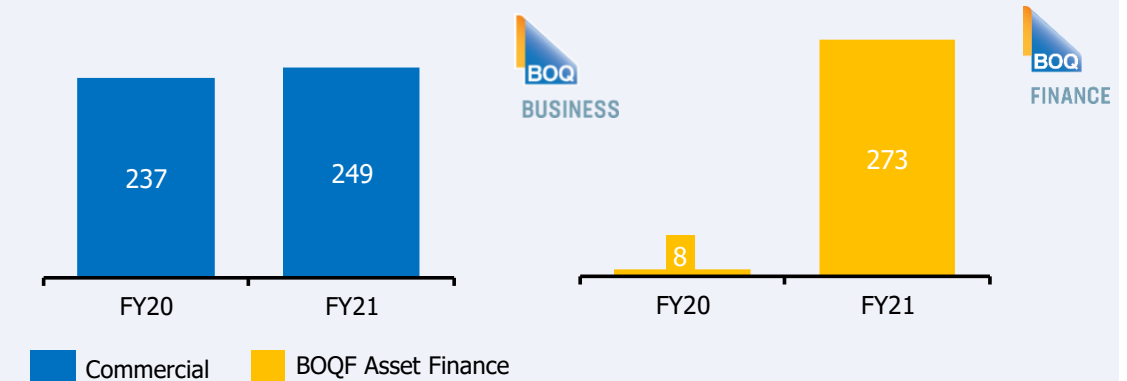
NICHE SEGMENT STRATEGY DELIVERING BALANCED GROWTH DESPITE CHALLENGING MARKET CONDITIONS



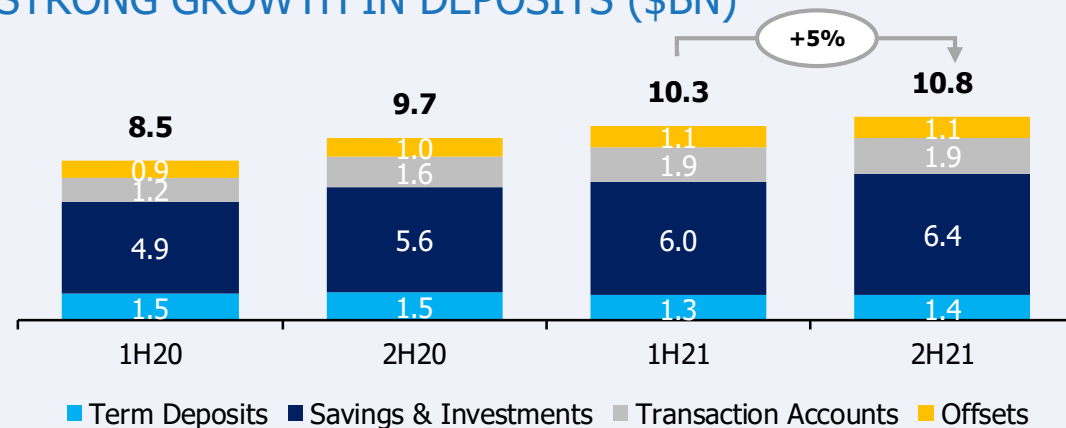
SUMMARY

- Continued support to customers through the impacts of COVID-19 and the challenging economic climate
- Continued focus on niche segment strategy with growth delivered in FY21
- Strong deposit growth of \$1.1 billion or 11% over FY21 largely in the transaction and savings account products

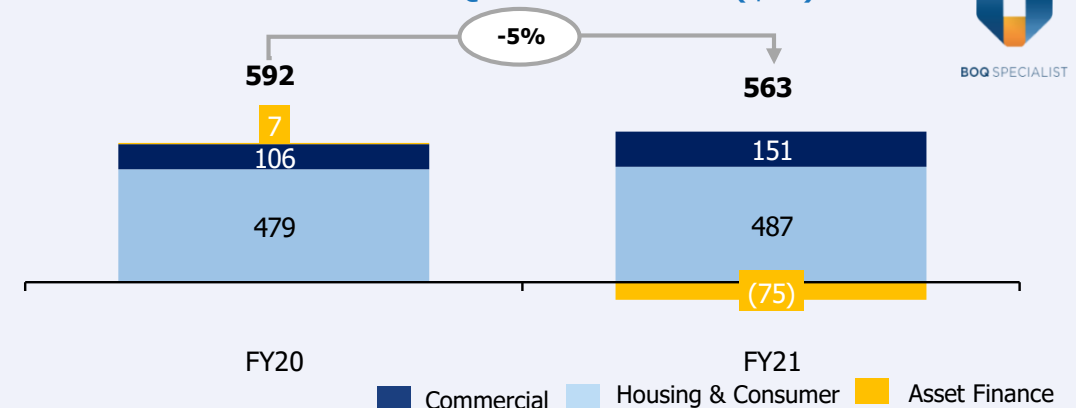
LENDING GROWTH – BUSINESS BANK AND BOQF (\$M)



STRONG GROWTH IN DEPOSITS (\$BN)



LENDING GROWTH – BOQ SPECIALIST (\$M)



ME BANK

BOQ
GROUP

ME BANK FINANCIAL PERFORMANCE

FINANCIAL RESULT IN LINE WITH DUE DILIGENCE ASSUMPTIONS



SUMMARY

- Cash NPAT contribution of \$23m for the two months post acquisition
- Financial performance in line with due diligence assumptions
- BOQ Group NIM for the year including 2 months of ME Bank performance was 1.92%
- Expenses broadly consistent with historical performance and integration provides opportunity for CTI improvement
- Home Buying Transformation program commenced to drive uplift in GLA volumes going forward

FY21 FINANCIAL IMPACT

FY21 Financial Performance	ME Bank	BOQ FY21	BOQ FY21
	Jul to Aug 21	excluding ME Bank	including ME Bank
	\$m	\$m	\$m
Net interest income	78	1,050	1,128
Non-interest income	5	125	130
Total income	83	1,175	1,258
Operating expenses	(51)	(633)	(684)
Underlying profit	32	542	574
Loan impairment expense	1	20	21
Cash Net Profit Before Tax	33	562	595
Cash Net Profit After Tax	23	389	412
Statutory net profit after tax	17	352	369
Net interest margin (%)¹	1.71%	1.95%	1.92%
Cost to Income Ratio (%)	61.4%	53.9%	54.4%

ME BANK PERFORMANCE

FINANCIAL RESULT IN LINE WITH DUE DILIGENCE ASSUMPTIONS

SUMMARY

- Net interest income growth of 4% despite declining GLAs of 5% driven by NIM improvement
- On a pro forma basis ME Bank's NIM has improved from 1.59% in FY20 to 1.70% in FY21
- Expenses increased by 8%, including an \$8m uplift in amortisation
- Loan impairment expenses benefited from a release of collective provision from a reduction in GLA balances and improvements in arrears

ME BANK PRO FORMA¹

ME Bank Financial Performance	ME Bank - FY21	ME Bank - FY20	FY20 v FY21 \$m
	Adjusted ² \$m	Adjusted \$m	
Net interest income	489	470	4% ▲
Non-interest income	16	16	-
Total income	505	486	4% ▲
Operating expenses	(307)	(283)	8% ▲
Underlying profit	198	203	(2%) ▼
Loan impairment expense	9	(60)	Large ▼
Cash Net Profit Before Tax	207	143	45% ▲
Cash Net Profit After Tax	143	101	42% ▲
Statutory net profit after tax	111	87	28% ▲
Net interest margin (%)¹	1.70%	1.59%	11bps ▲
Cost to Income Ratio (%)	60.8%	58.2%	260bps ▲

(1) ME Bank results have been adjusted to reflect BOQ's reporting periods

(2) Includes the amortisation of fair value adjustments on acquisition including an effective interest adjustment following a fair value adjustment to the loan portfolio on acquisition of ME Bank

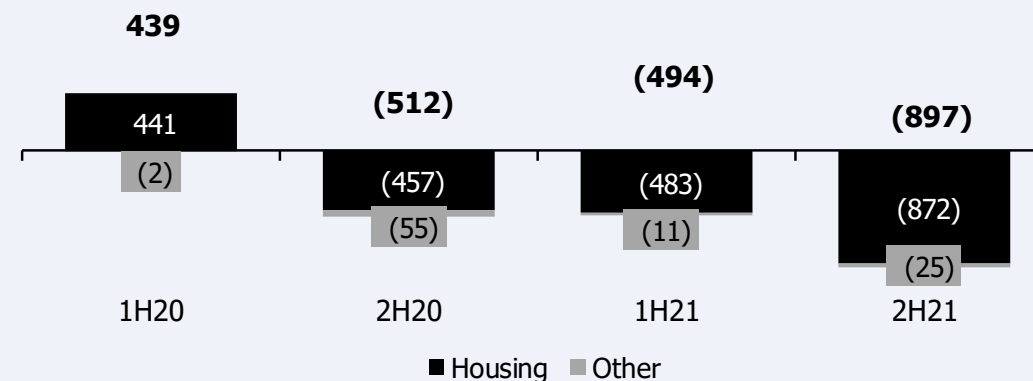
ME BANK LENDING AND DEPOSIT GROWTH¹

FINANCIAL RESULT IN LINE WITH DUE DILIGENCE ASSUMPTIONS

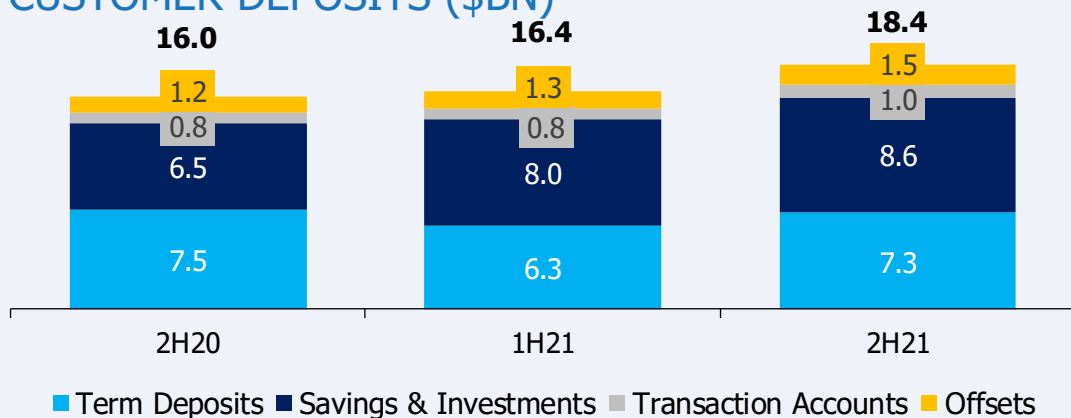
SUMMARY

- Housing loans continued to decline in line with recent historical trends
- Deposit growth of \$2.4bn in FY21 has increased the deposit to loan ratio to 73%
- Leveraging the BOQ Home Buying Transformation program to return ME Bank to growth
- Early green shoots with application volumes increasing by 36% in August and September compared to the FY21 average

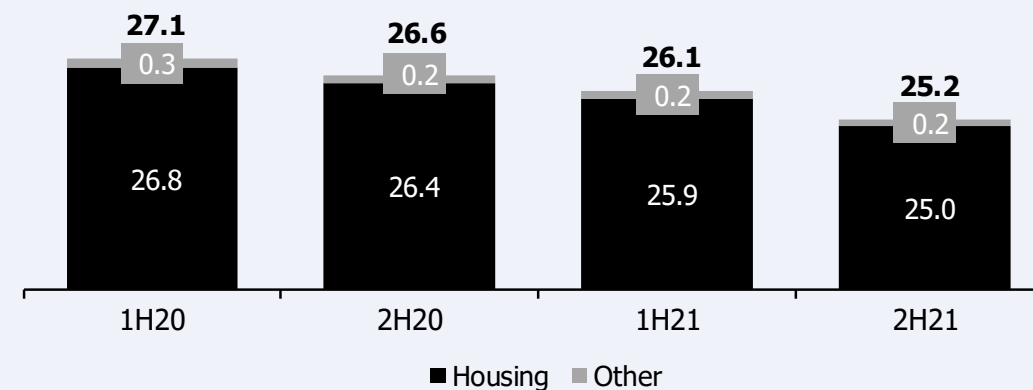
GROSS LOANS AND ADVANCES GROWTH (\$M)



CUSTOMER DEPOSITS (\$BN)



GROSS LOANS AND ADVANCES BALANCES (\$BN)



PORTFOLIO QUALITY

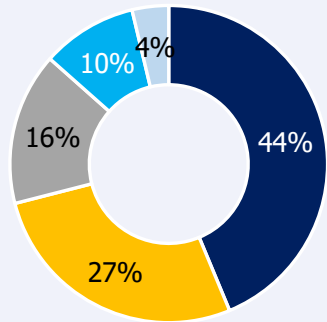
HOUSING PORTFOLIO

Portfolio	FY21 <i>excluding ME Bank</i>	FY21 <i>including ME Bank</i>	FY20¹
Total Spot Balance - (\$m)	34,101	59,053	31,155
Variable Rate	68%	63%	78%
Owner Occupied	63%	69%	61%
Investor	37%	31%	39%
Line of Credit	3%	2%	4%
Proprietary	74%	61%	79%
Broker	26%	39%	21%
Interest Only	16%	14%	19%
Principal & Interest	84%	86%	81%

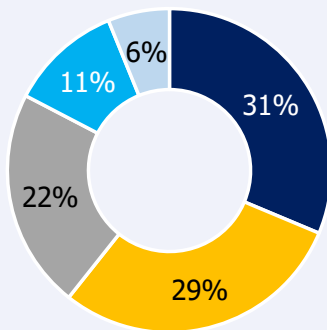
HOUSING LOAN PORTFOLIO

HOUSING PORTFOLIO BY STATE

Excluding ME Bank



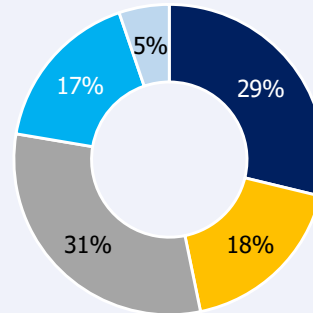
Including ME Bank



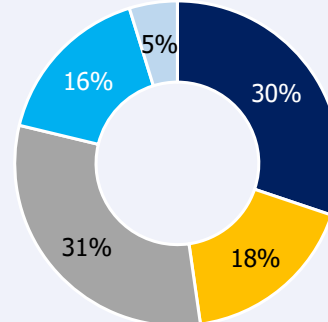
■ QLD ■ NSW & ACT ■ VIC ■ WA ■ Other

HOUSING PORTFOLIO BY LVR

Excluding ME Bank



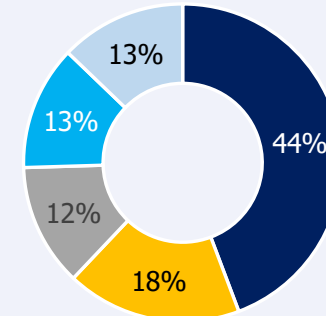
Including ME Bank



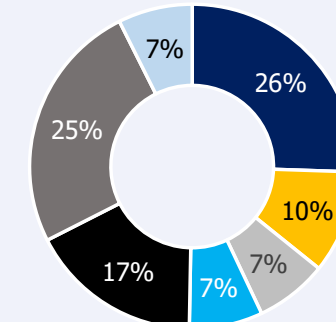
■ Up to and including 60% ■ >60% to 70% ■ >70% to 80%
 ■ >80% to 90% ■ Greater than 90%

HOUSING PORTFOLIO BY CHANNEL

Excluding ME Bank



Including ME Bank



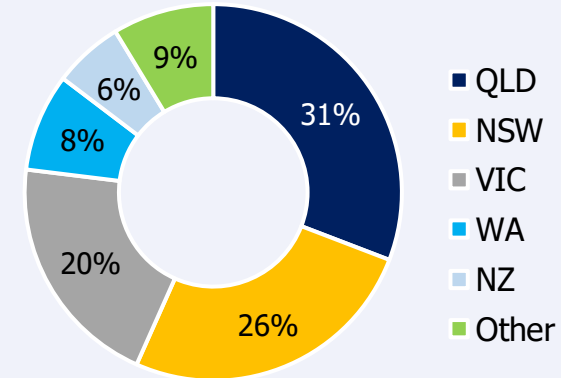
■ OMB ■ BOQS ■ Corporate ■ VMA ■ Broker¹
 ■ ME Bank Proprietary ■ ME Bank Broker

ASSET FINANCE PORTFOLIO

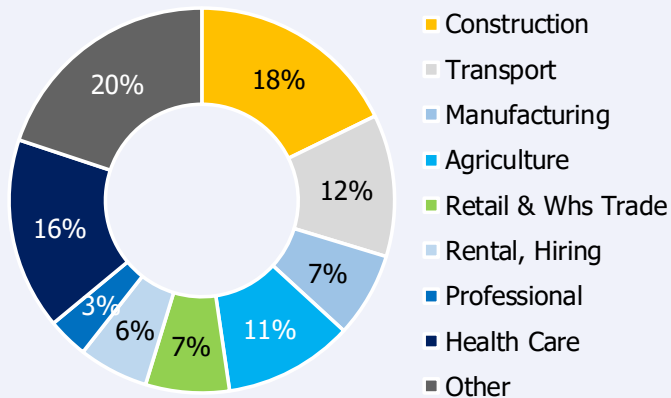
SUMMARY

- Portfolio is well diversified geographically
- Broad industry spread reducing concentration
- Focused on supporting tools of trade

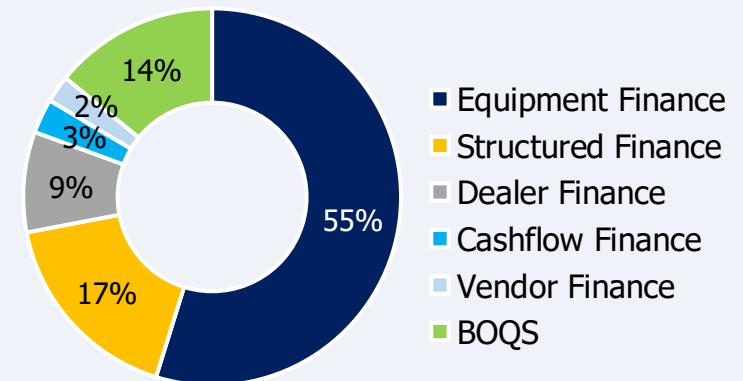
ASSET FINANCE BY STATE



ASSET FINANCE BY INDUSTRY



ASSET FINANCE BY CHANNEL

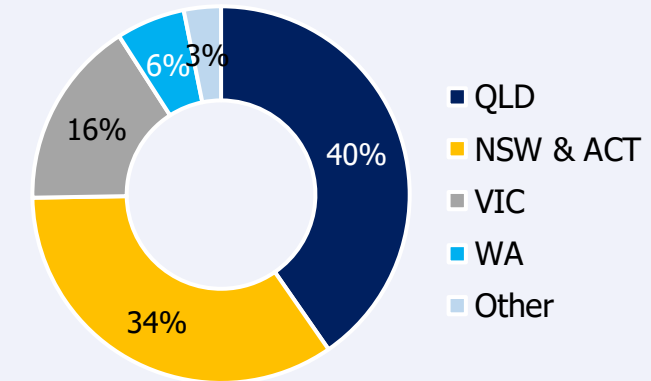


COMMERCIAL PORTFOLIO

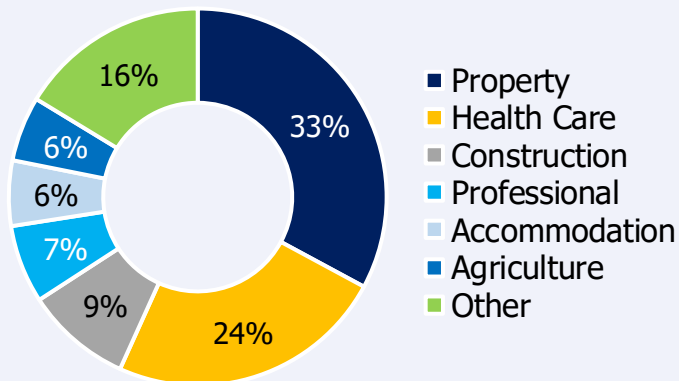
SUMMARY

- Commercial portfolio well diversified geographically
- Focused on specialist industry segments

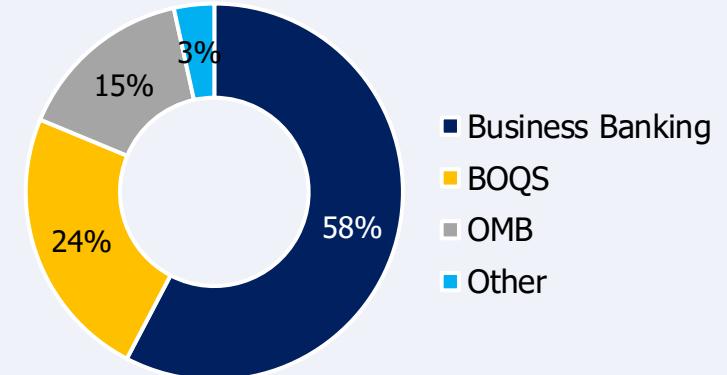
COMMERCIAL PORTFOLIO BY STATE



COMMERCIAL PORTFOLIO BY INDUSTRY

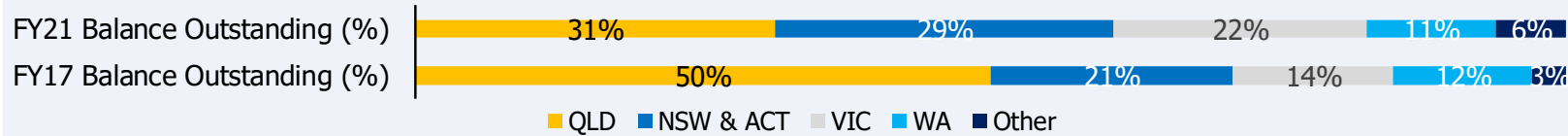


COMMERCIAL PORTFOLIO BY CHANNEL

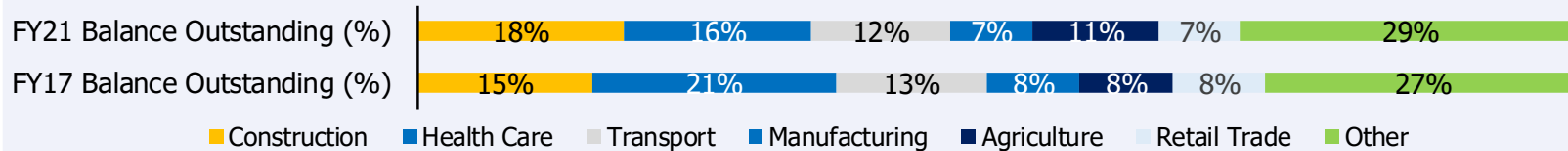


INDUSTRY AND GEOGRAPHIC SPLIT OVER TIME¹

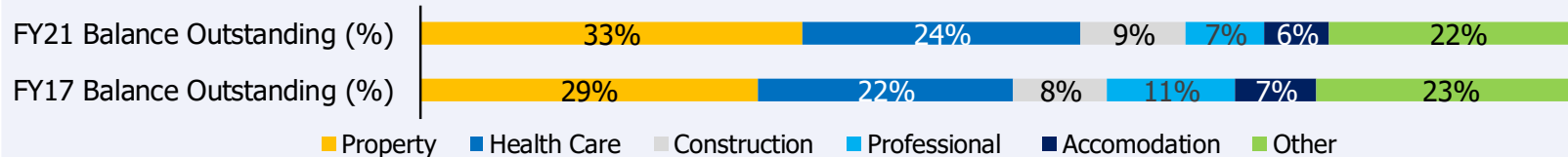
HOUSING LOANS - GEOGRAPHIC SPLIT OVER TIME



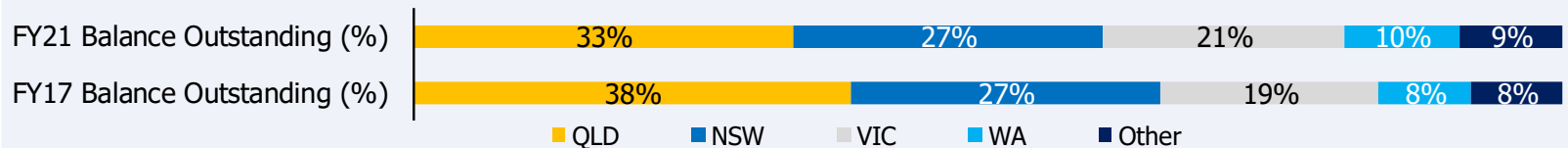
ASSET FINANCE - INDUSTRY SEGMENTS OVER TIME



COMMERCIAL - INDUSTRY SEGMENTS OVER TIME



TOTAL LENDING² – GEOGRAPHIC SPLIT OVER TIME



SUMMARY

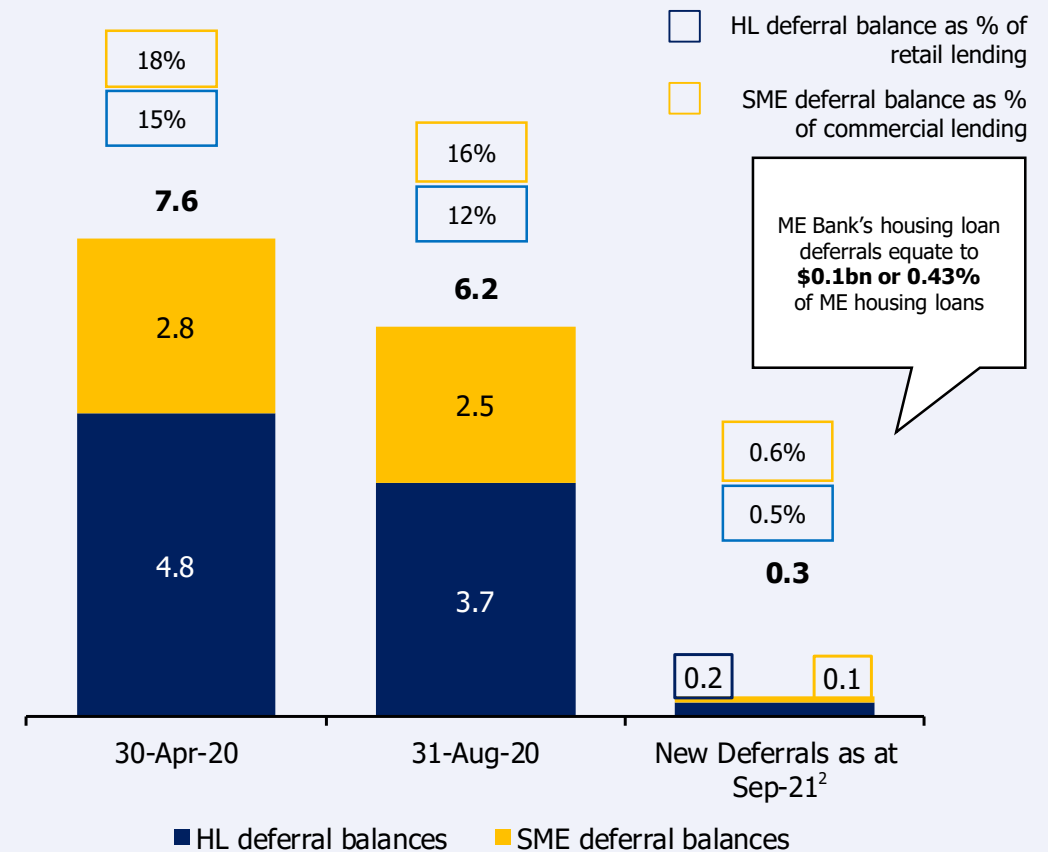
- Enhanced geographic diversification, Queensland housing portfolio reducing over 4 years from 50% in FY17 to 31% in FY21
- The addition of ME Bank creates a geographically diverse housing portfolio
- Asset Finance and Commercial Lending portfolios remain diversified across a broad range of industries

SUPPORTING OUR CUSTOMERS THROUGH COVID-19

SUMMARY

- Assistance to customers affected by extended lock down remains considerably lower compared to the height of COVID-19

DEFERRALS (\$BN)¹

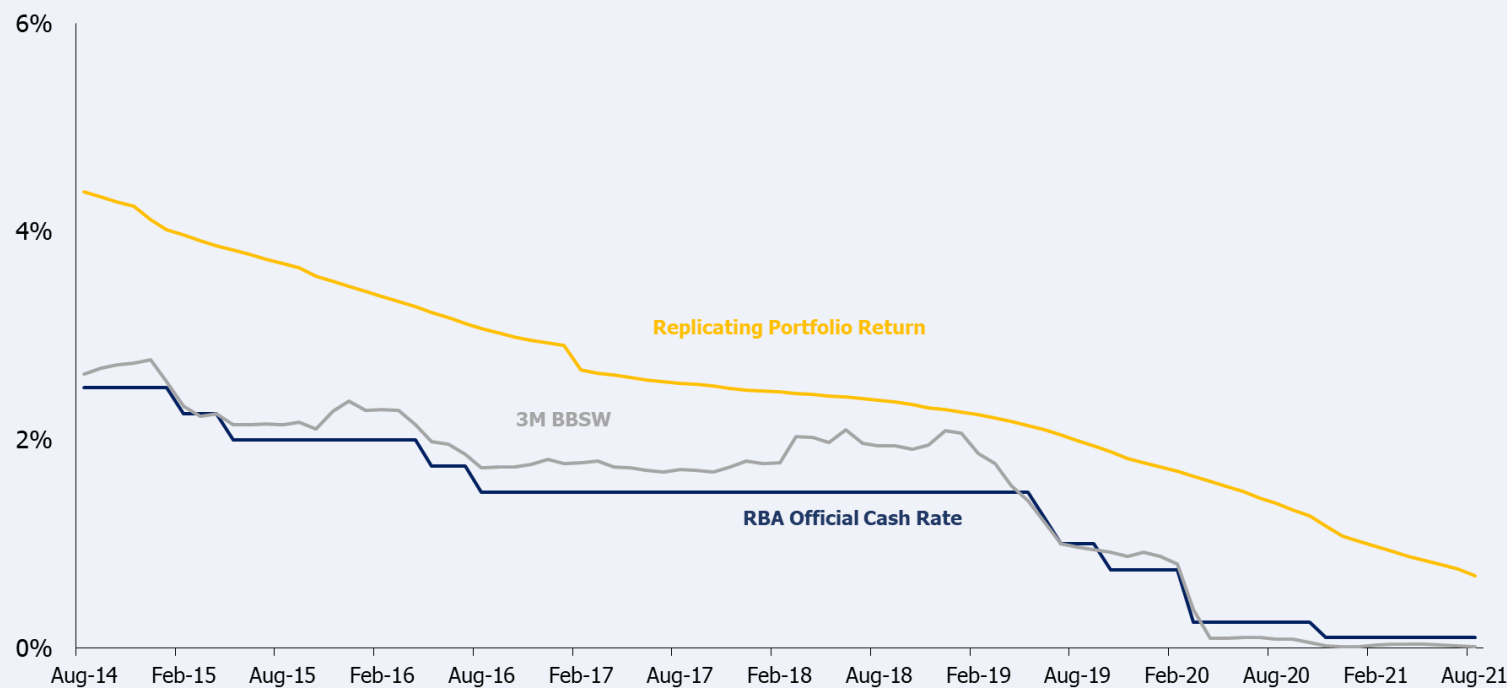


CAPITAL, FUNDING & LIQUIDITY

SUMMARY

- Slowing reduction from the low cash rate environment on the capital and low cost deposit portfolio

REPLICATING PORTFOLIO AND EQUITY HEDGE (%)



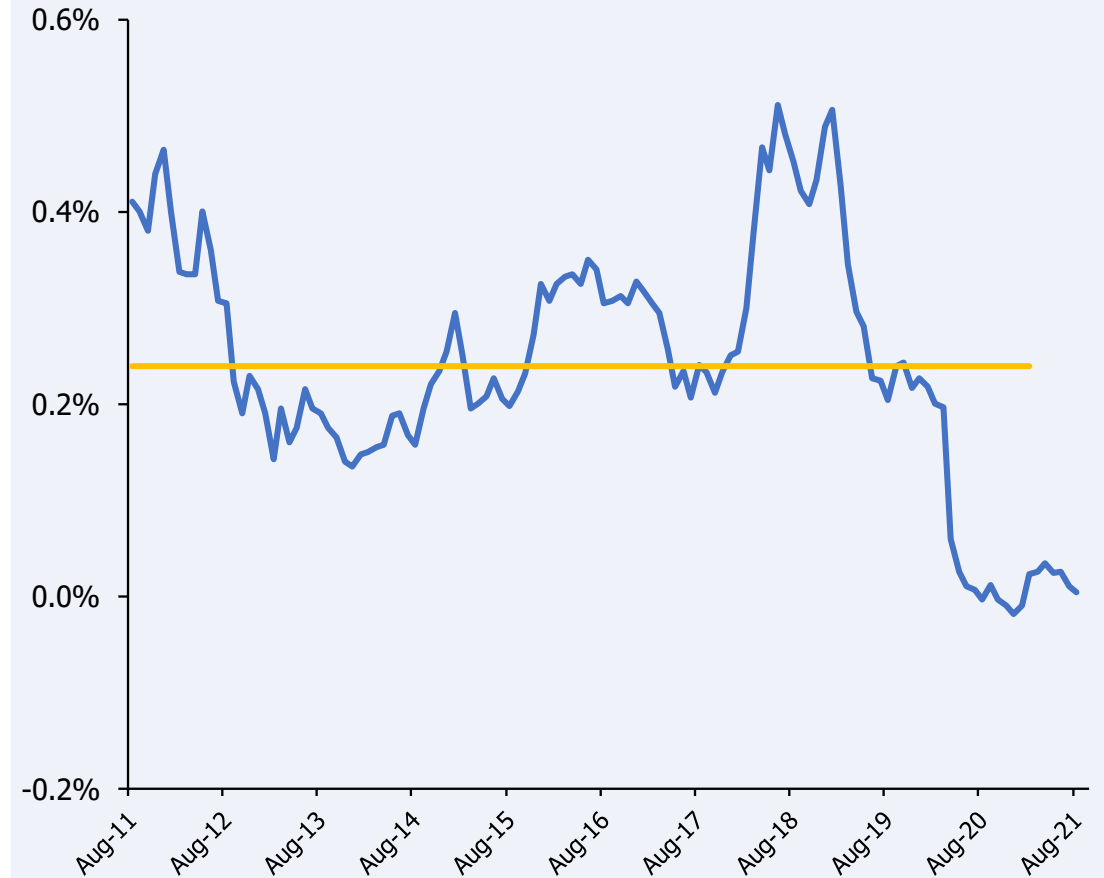
	Aug-21 Balance \$bn	2H21 Avg Return	Exit Return Rate	Avg term
Equity	2.7	0.80%	0.71%	3 years
Deposit	2.5	0.84%	0.68%	3 years
Uninvested capital and low cost deposits	2.2	0.03%	0.03%	3 months

HEDGING COSTS - BASIS RISK

SUMMARY

- The impacts of hedging costs had a flat NIM impact in 2H21

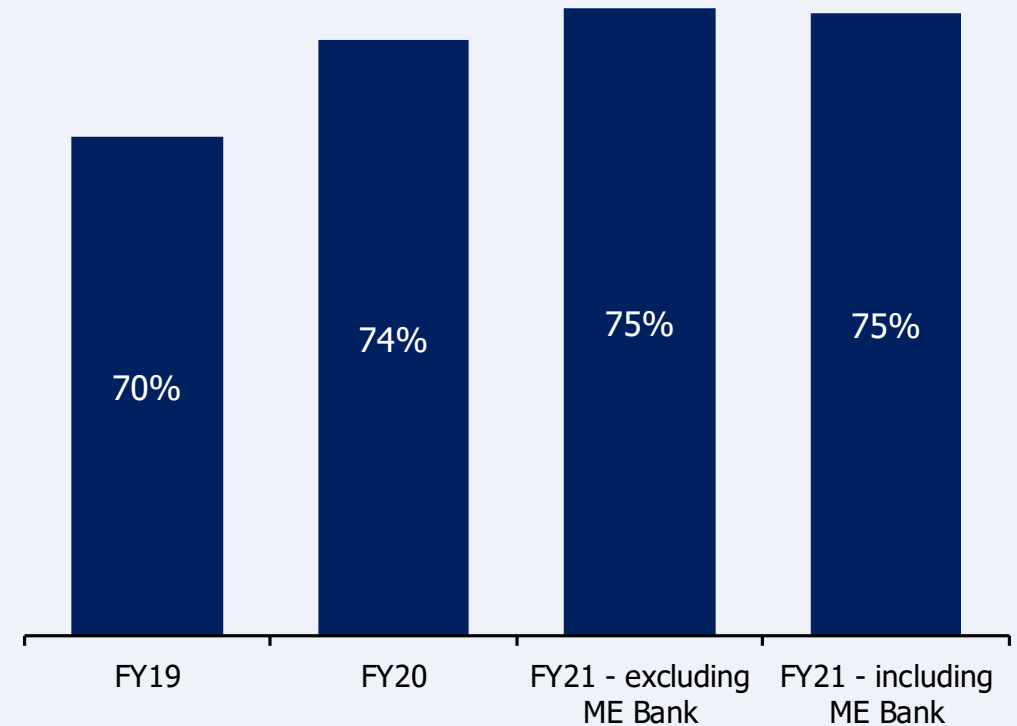
LONG TERM BASIS RISK AVG - 23BPS



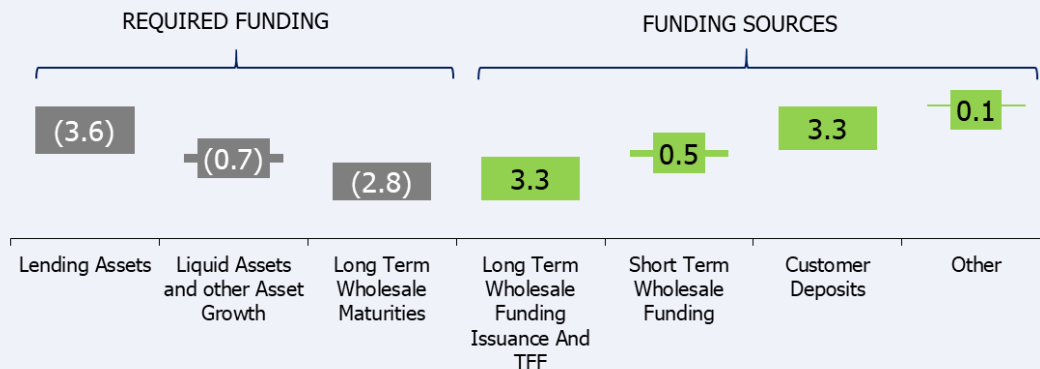
SUMMARY

- Loan growth funded through stable funding sources, including customer deposits, long term wholesale and the TFF
- Ongoing growth in deposits resulted in the increase of the deposit to loan ratio to 75%
- ME Bank customer deposits contributed \$18.4bn to Group deposits, with no change to the combined deposit to loan ratio of 75%

DEPOSIT TO LOAN RATIO



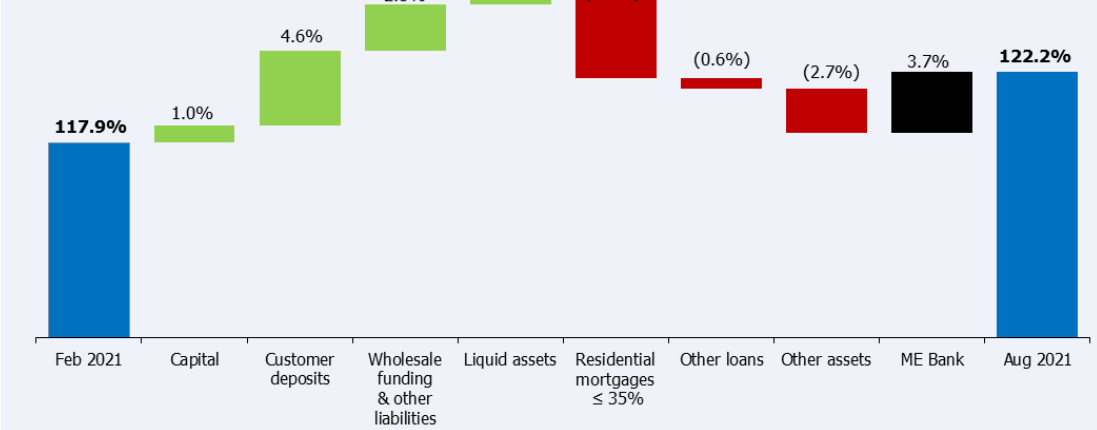
USES & SOURCES OF FUNDING – FY21 (\$BN)¹



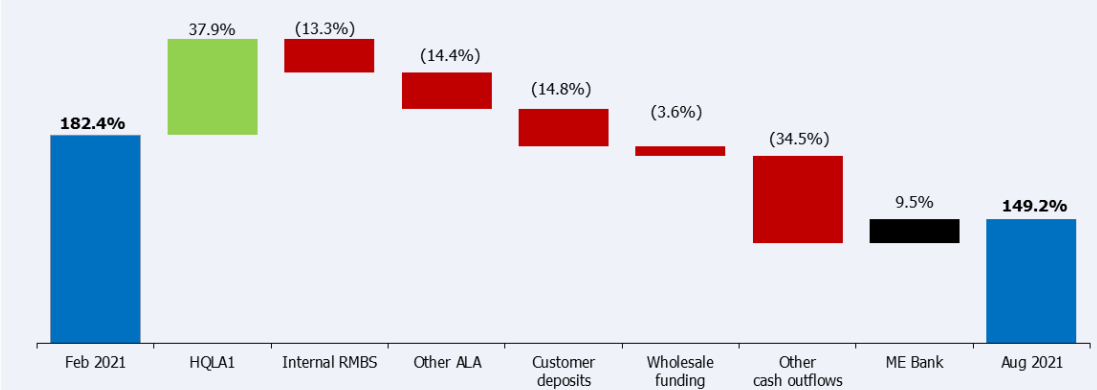
SUMMARY

- Strong liquidity with LCR at 149% and NSFR at 122%, well above regulatory targets at the end of 2H21
- Customer deposits grew by \$3.3 billion or 9% on FY20, consistent with the Bank's strategy to increase stable sources of funding while also reflecting ongoing high levels of liquidity in the market
- Well positioned to support future growth

NSFR MOVEMENT



LCR MOVEMENT



CREDIT RATING

The Bank monitors rating agency developments closely and is rated by Standard & Poor's (S&P), Moody's Investor Service and Fitch Ratings. BOQ's current debt ratings are shown below.

Rating Agency	Short Term	Long Term	Outlook
S&P	A2	BBB+	Positive
Fitch	F2	A-	Stable
Moody's	P2	A3	Stable

ECONOMIC ASSUMPTIONS

MACRO ECONOMIC ENVIRONMENT

ECONOMIC ENVIRONMENT TO IMPROVE BUT UNCERTAINTY TO REMAIN

MACRO ECONOMIC

- The economy should rebound strongly from the lockdowns
- The likelihood of ongoing COVID cases creates uncertainty about the outlook
- Some restrictions (notably on international people movement) are likely to be in place for at least the next year
- Fiscal and monetary policy response continues to underpin the recovery

CONSUMER

- Consumer confidence has taken a hit from the lockdowns although households remain upbeat about the medium term
- Demand for workers remains solid. Any rise in the unemployment rate from the recent lockdowns is likely to be limited
- Very low interest rates and a recovering economy has resulted in strong house price growth
- The large build-up of household savings will play an important role in the economic outlook

BUSINESS

- Business short-term confidence in the economy has taken a knock although investment and hiring intentions remain reasonable
- Conditions are mixed across sectors and regions
- The COVID-19 restrictions are proving a challenge for some SME's
- Agribusiness continues to do well
- Expectations of reasonable economic growth, low interest rates and government incentives have underpinned a rise in business lending

DISCLAIMER

IMPORTANT INFORMATION AND DISCLAIMER

This is a presentation of general background information about Bank of Queensland Limited and its consolidated entities (BOQ's) activities at the date of this document. It is in summary form, does not purport to be complete and should be read in conjunction with BOQ's other periodic and continuous disclosure announcements, including the 2021 Full Year Results Announcement (available at www.boq.com.au) . All figures are presented on a cash earnings basis unless otherwise stated.

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ABBREVIATIONS

1H: First half of financial year
2H: Second half of financial year
30DPD: 30 days past due
90DPD: 90 days past due
AASB: Australian Accounting Standards Board
ADI: Authorised Deposit-taking Institution
APRA: Australian Prudential Regulation Authority
ASIC: Australian Securities & Investments Commission
AUC: Assets Under Construction
Avg: Average
BBSW: Bank Bill Swap Rate
BDD: Bad & Doubtful Debt Expense
BOQS: Bank of Queensland Specialist
bps: basis points
CAGR: Compound annual growth rate
CCI: Consumer Credit Insurance
CET1: Common Equity Tier 1
CP: Collective Provision
CTI: Cost-to-income ratio
DPD: Days past due
EPS: Earnings per share
FTE: Full Time Equivalent
FY: Financial year

GDP: Gross Domestic Product
GLA: Gross Loans & Advances
GRCL: General Reserve for Credit Losses
LCD: Low cost deposit
LCR: Liquidity Coverage Ratio
LGD: Loss Given Default
LIE: Loan Impairment Expense
LOC: Line of Credit
LVR: Loan to valuation ratio
MFI: Main Financial Institution
NIM: Net Interest Margin
NM: Not meaningful
NPAT: Net Profit After Tax
NSFR: Net Stable Funding Ratio
OMB: Owner Managed Branch
PCP: Prior corresponding period
PD: Probability of Default
RBA: Reserve Bank of Australia
ROE: Return on equity
ROTE: Return on tangible equity
RWA: Risk-weighted assets
SME: Small and Medium Enterprises
TD: Term deposit
TFF: Term Funding Facility
VMA: Virgin Money Australia