

Bank of Queensland

RBS Regional Banks Conference

19 November 2009



Result highlights

- ▶ Strong cash profit growth – beating guidance at 21% growth (\$187.4m)
- ▶ Continued outperformance of system – achieving 1.8x system lending
- ▶ 88% of LUM growth in retail deposits, maintaining record levels of liquidity
- ▶ Resilience of OMB model established - NSW consolidation completed
- ▶ Asset quality continues to be high with increased provision levels
- ▶ Project Pathways initiatives completed:
 1. Efficiency initiatives gaining traction – CTI glide path on guidance
 2. Driving greater focus on Retail & **SME** through a single distribution organisation
 3. \$340m capital raising to exploit opportunities in the market place
- ▶ Phase 2 Efficiency initiatives underway with significant focus on compliance and process efficiency with a major review of the outsourcing arrangements
- ▶ Strategic focus on solving the capital intensity of the model by exploiting the unbeatable productivity advantage of the unique OMB distribution model

Strong financial results in tough market

	<u>2008</u>	<u>2009</u>		
Normalised cash NPAT	\$155.4m	\$187.4m	▲	21%
Cash EPS (normalised Fully Diluted)	99.9¢	98.4¢	▼	1.5%
Ordinary dividend	73¢	52¢	▼	21¢
Loan growth (pcp)	*23%	10%		
Retail deposit growth (pcp)	*25%	16%		
Net interest margin	1.67%	1.56%	▼	11bps
Cost to income ratio (normalised cash)	56.1%	49.9%	▼	6.2%

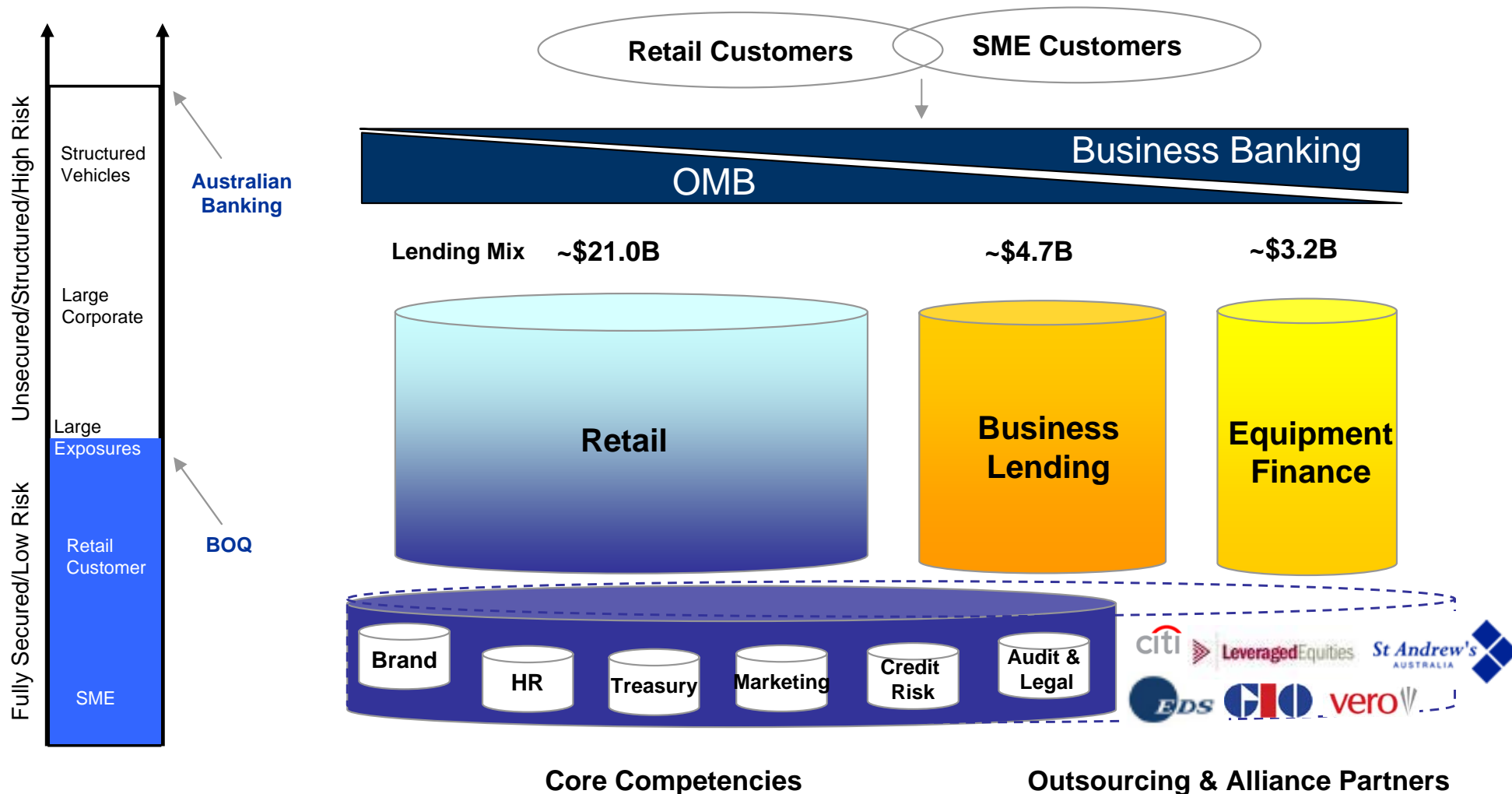
* Excludes contribution from Home Building Society

Prospects for FY10 & beyond

- ▶ With \$340m of capital raised in Aug-09, management set target ROE of 15% by 2012.
- ▶ Focused on small acquisitions to address increasing capital intensity of current model

Headwinds	Tailwinds
<ul style="list-style-type: none">▶ Retail cost of funds trending higher again▶ Wholesale markets returning to normal but RMBS and ABS remains expensive▶ Impairment charges expected to peak in FY10▶ Regulatory and compliance burden increasing	<ul style="list-style-type: none">▶ Cost disciplines holding, sustainable reductions in phase 2 underway▶ NIM expansion glide path on track but asset repricing opportunities slowing.▶ Growth opportunities in Retail and SME showing signs of strength▶ Small acquisition opportunities at attractive prices increasing

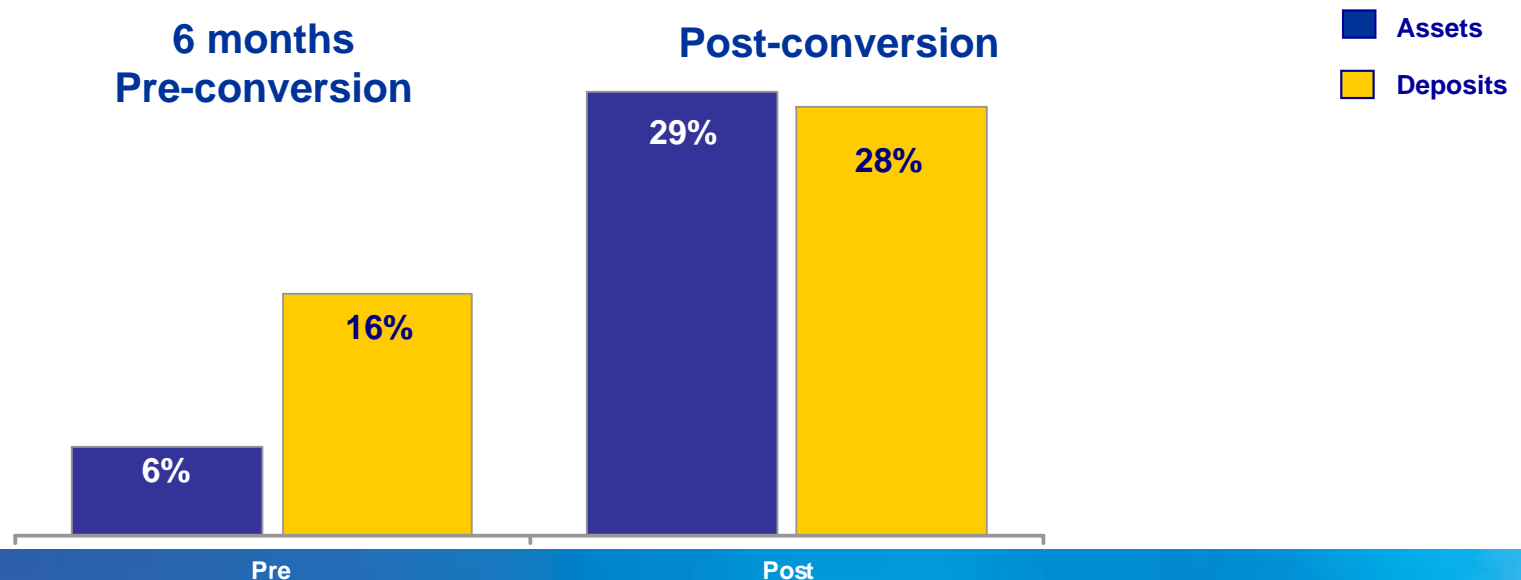
Unique retail banking model



Unique OMB distribution productivity

- ▶ Through the GFC the OMB model has continued to demonstrate unmatched productivity... both on the assets and liabilities side
- ▶ We have now converted 39 corporate branches to OMBs where average monthly settlements have increased 64% post conversion
- ▶ Key to unlocking shareholder value is to exploit this advantage...

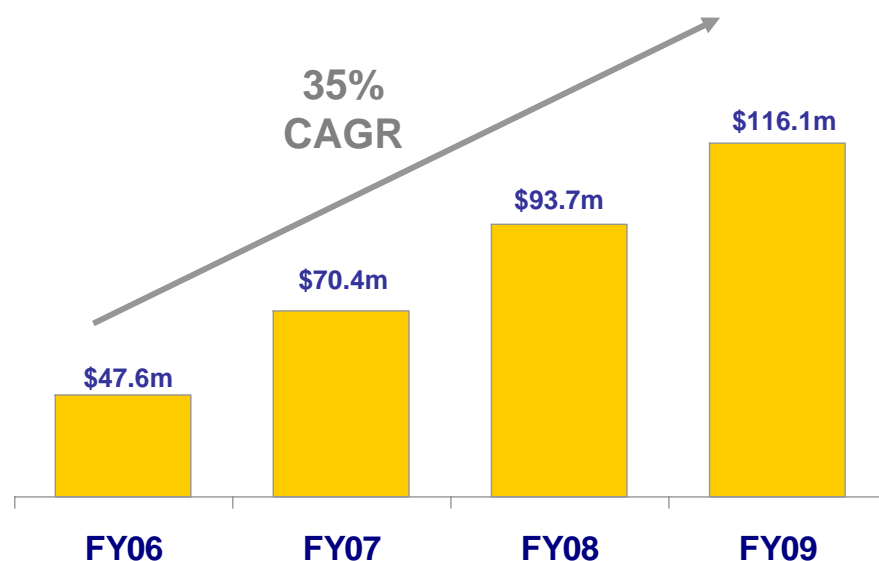
Annualised growth before and after conversion*



Note: For Qld branches converted with at least 3 months of results since conversion.

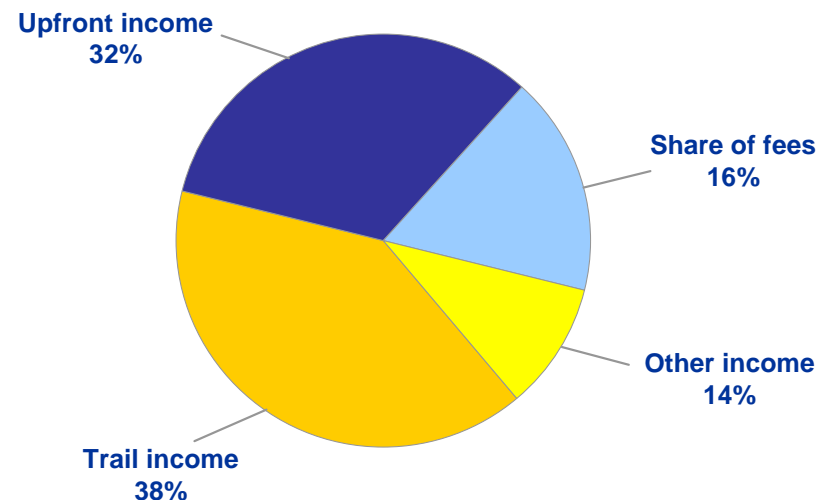
Resilience of the network proven

Total OMB commissions



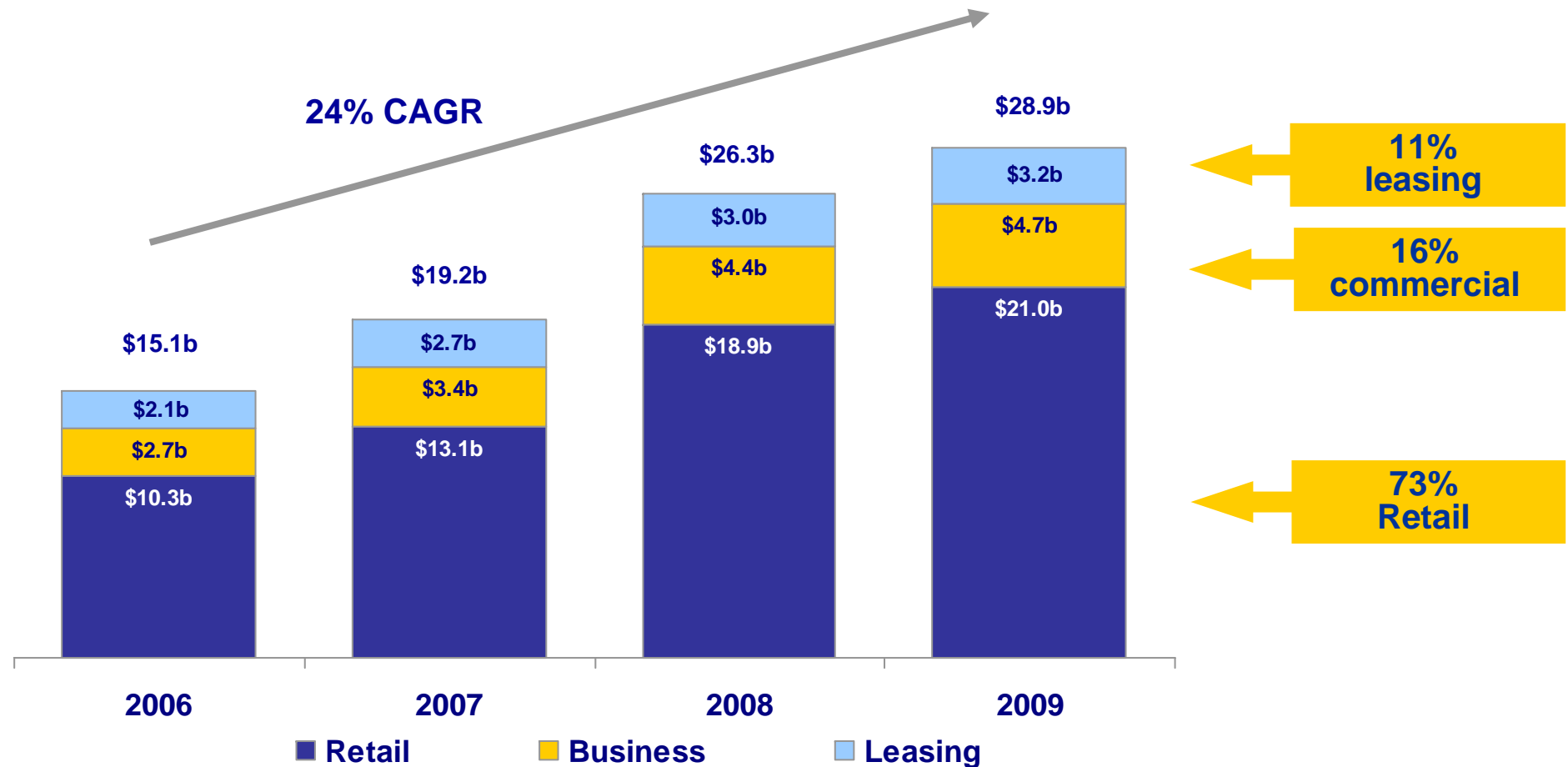
- ▶ Total OMB commission payments continue to increase
- ▶ Demonstrates resilience of model even in a downturn

OMB income split FY09



- ▶ Majority OMB income comes from existing balance sheet with less reliance on upfronts
- ▶ Sales capability now starting to focus on deposits & cross sales

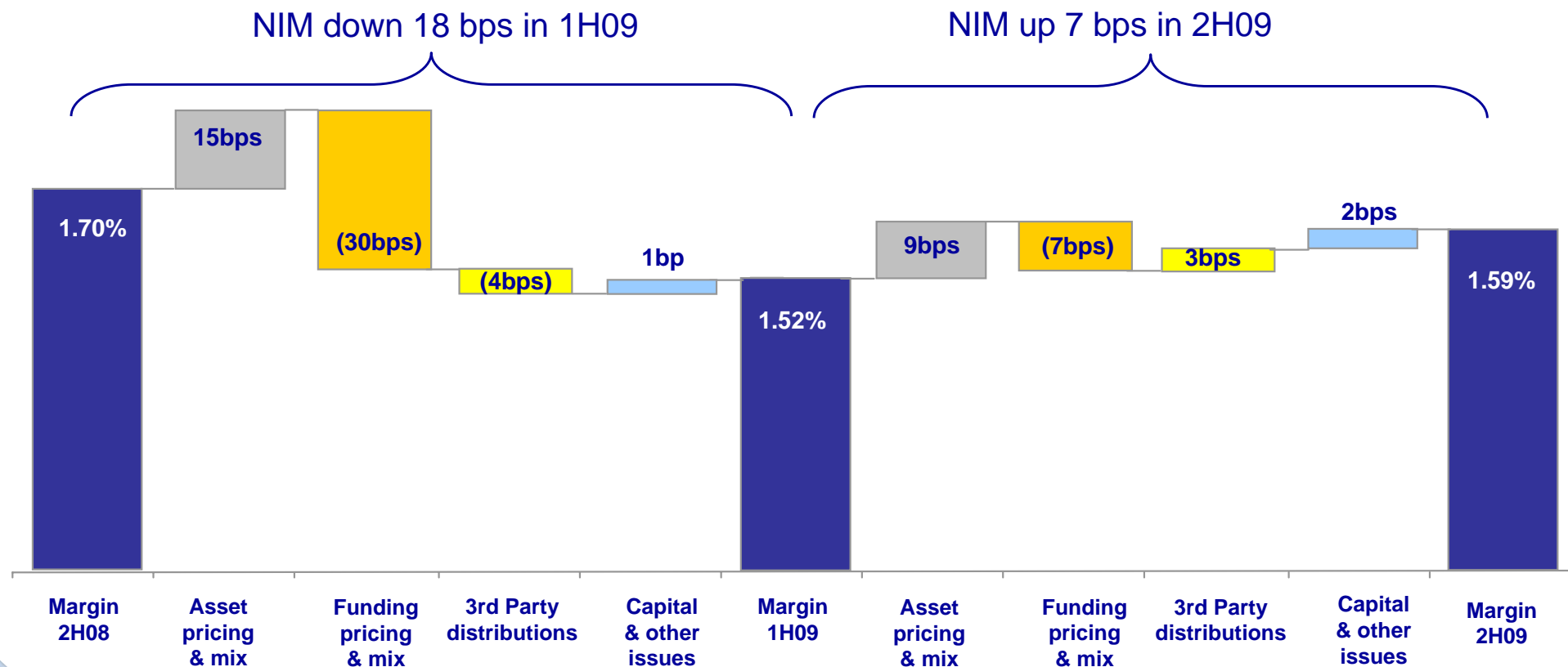
Loans under management growth



- ▶ Focus continues to remain towards retail mortgages and residentially secured SME lending - resulting in lower risk profile

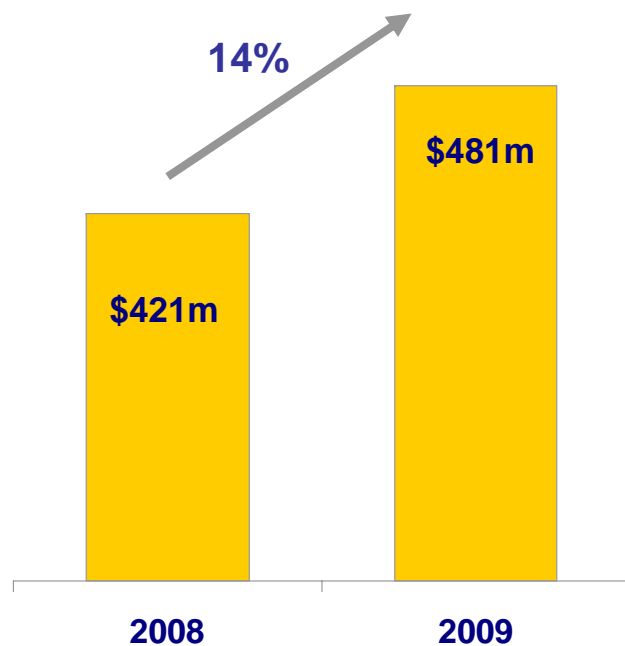
Margin improvement in 2H09

- ▶ Increasing term and retail funding costs have impacted NIM
- ▶ Similar trend to FY08, albeit increased retail funding costs reduced quantum of NIM recovery in 2H09



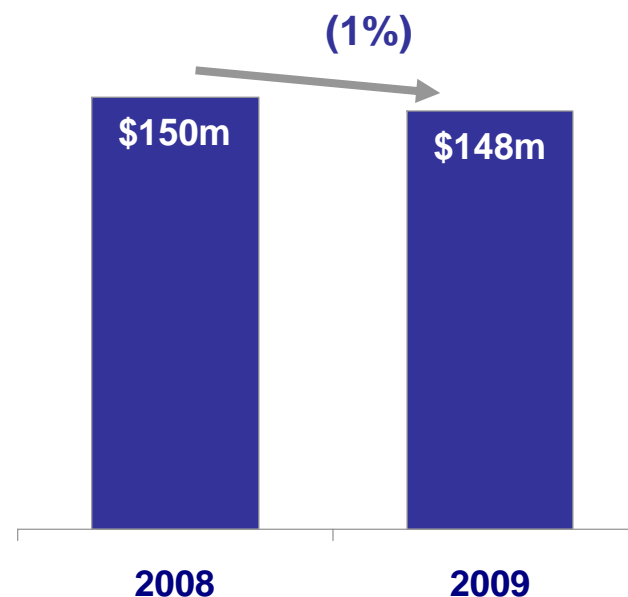
Lending income strong... other income flat

Net Interest Income



- ▶ NII continues to grow with balance sheet growth above system and margin improvement in 2H09

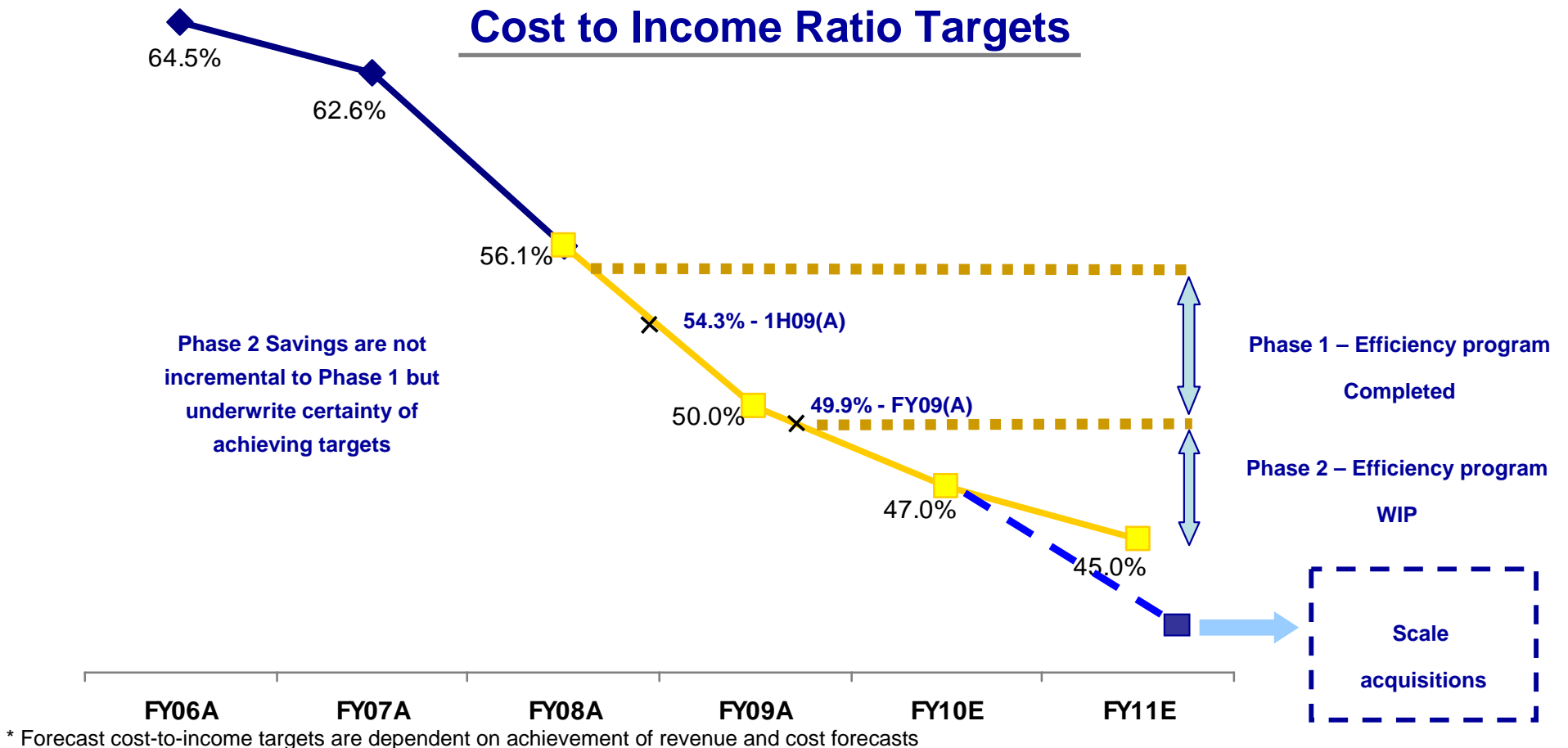
Non Interest Income



- ▶ Strong underlying customer fee income growth was offset by impact of direct charging and reduction in non-core fee income

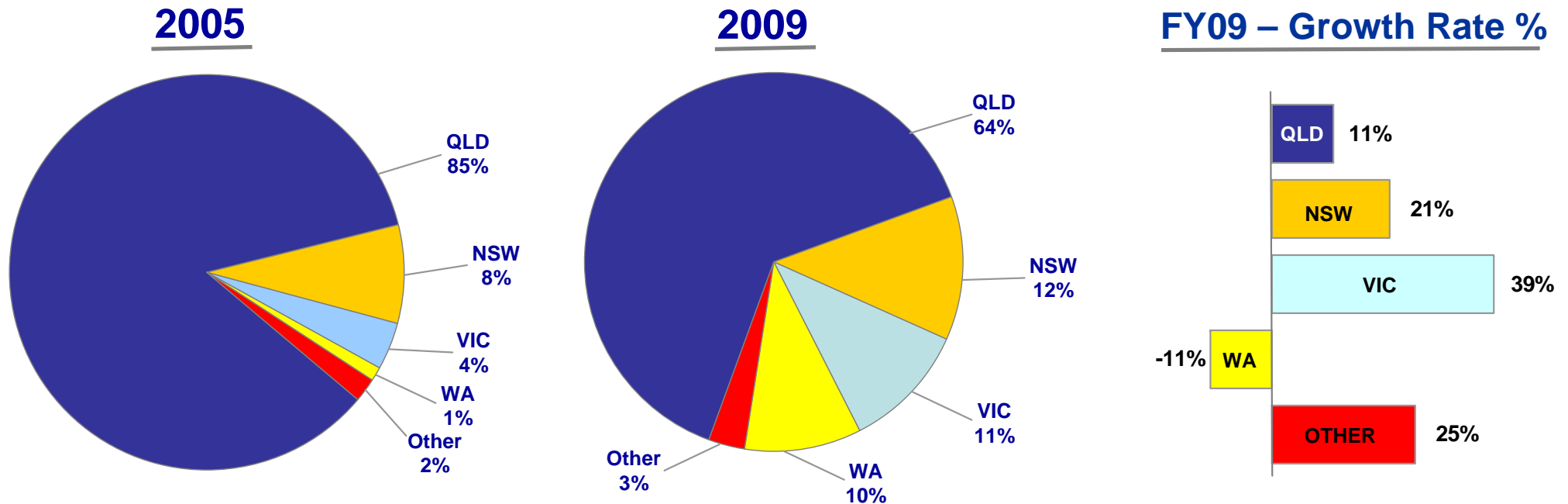
Expense initiatives gaining traction

- ▶ Meeting previous guidance with cost to income ratio of 49.9%
- ▶ Expect further improvements as efficiencies continue to gain traction



Geographic diversification growing

- ▶ BOQ historically has had most of its business in Queensland
- ▶ As a result of interstate OMB expansion and acquisition of Home there has been a material and growing geographic diversification trend

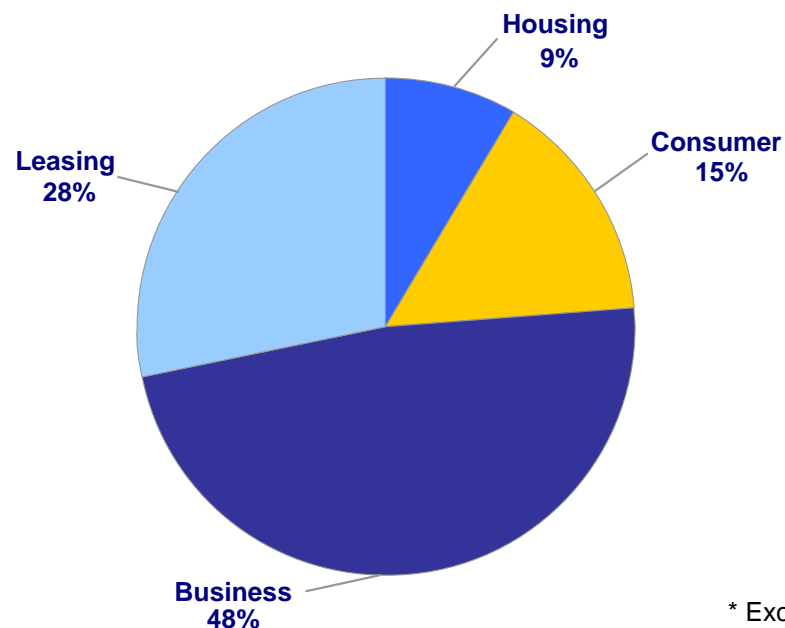


- ▶ Material change in mix of loan portfolio – greater distribution across all states ex WA. In WA after exiting broker channel organic growth backfilling

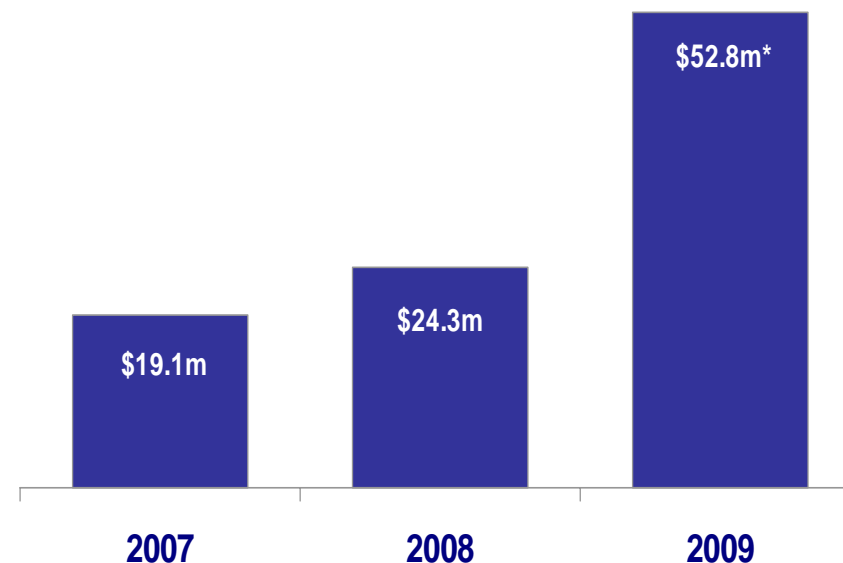
Bad debt peaking in FY10

- ▶ Bad debts continue to increase, but tracking well below majors with early signs of improvement in housing as economy shows signs of improvement
- ▶ Leasing and commercial portfolios showed increased stress in 2H09
- ▶ Expect to hit peak bad debts in FY10

Bad debts by product



Underlying bad debts

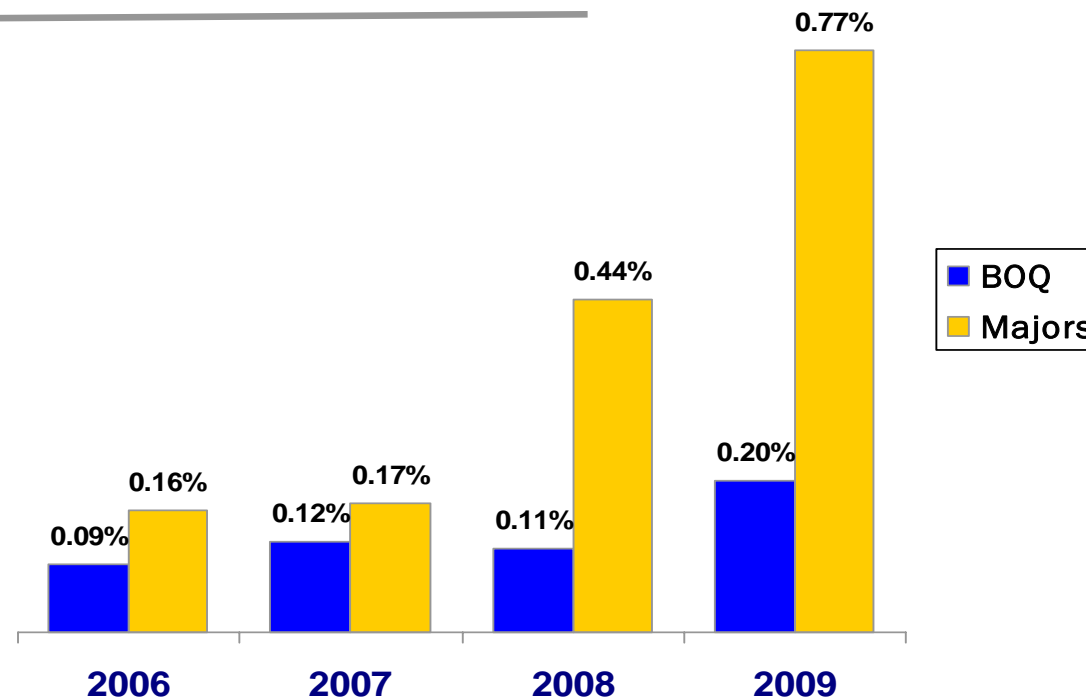


* Excludes the impairment charges of \$7.2m made in 1H09 for the NSW distribution restructure

Asset quality remains strong

- ▶ Impaired assets have increased in line with deteriorating economy, but BOQ focus remains on well secured housing and **SME** lending
- ▶ We expect BDD / GLA to remain materially lower than 4 major banks

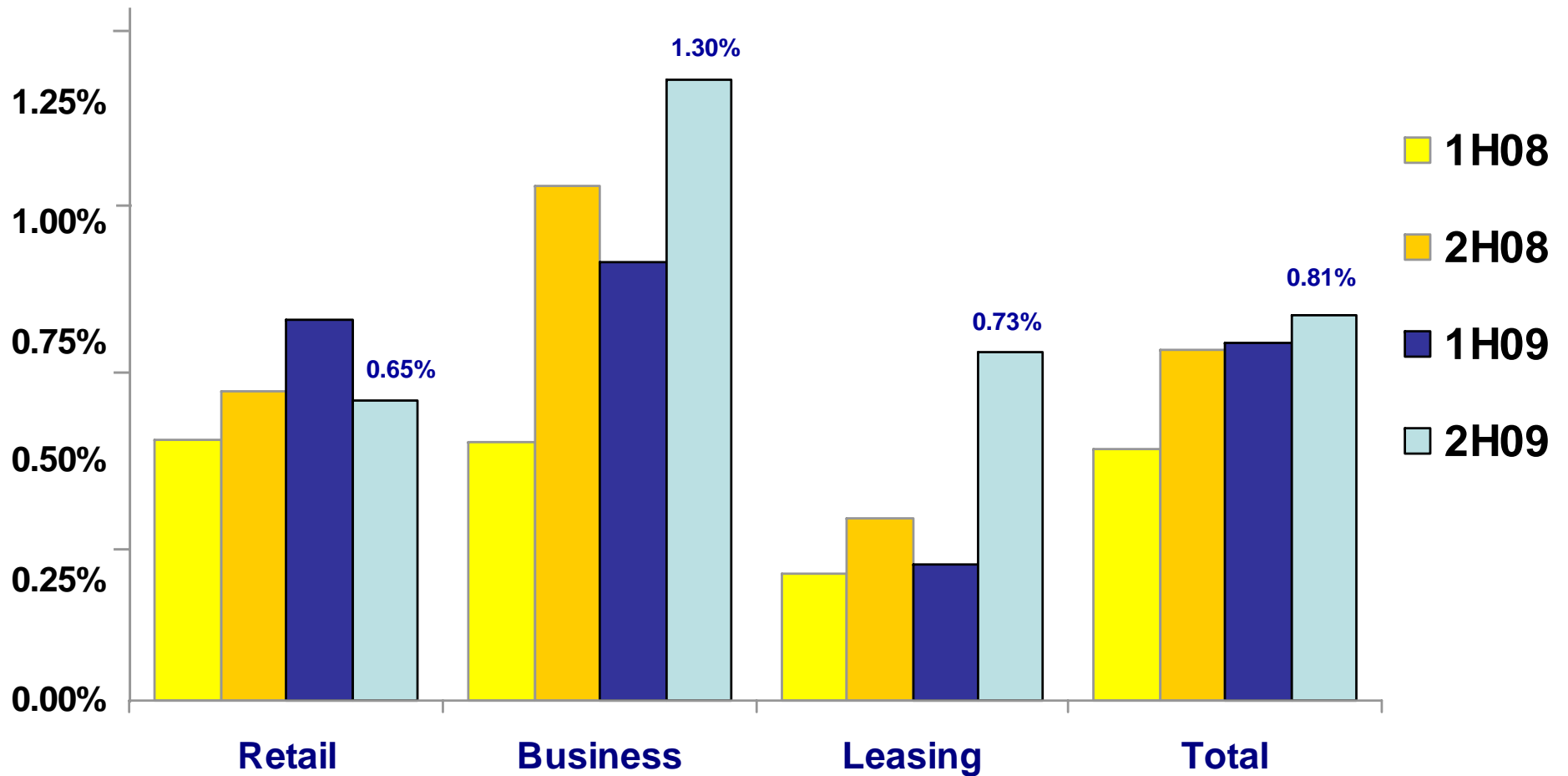
BDD / GLA Performance*



* Source – UBS Investment Research. BOQ calculations prepared on same basis

Portfolio quality

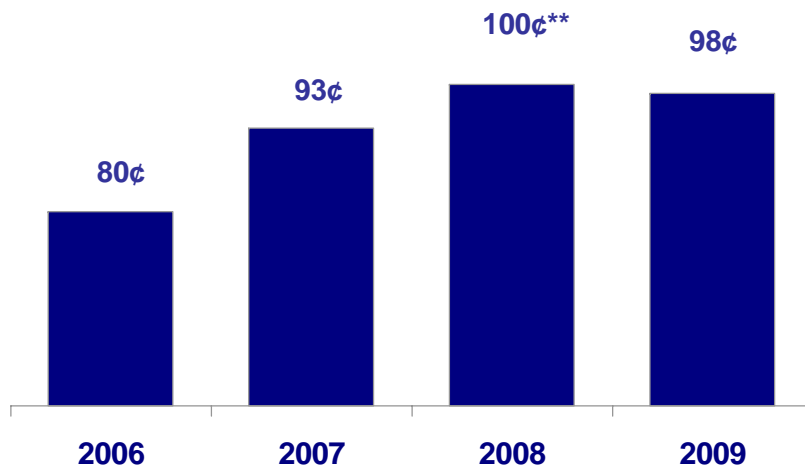
Arrears 90+ days (% of portfolio, excluding securitised loans)



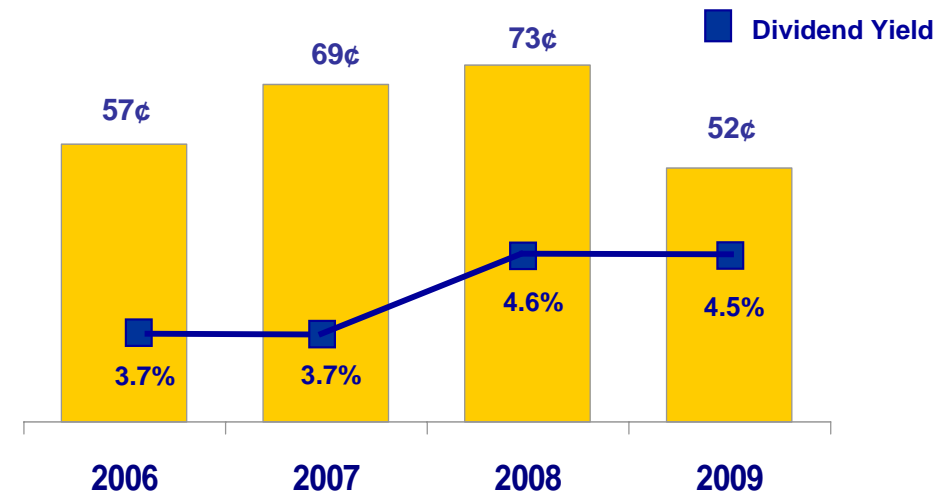
Prudent capital management

- ▶ Final dividend per guidance provides for greater organic capital generation
- ▶ Conclusion of Project Pathways delivering continued distribution and efficiency gains to improve earning base for organic capital generation
- ▶ Strategic focus on solving the capital intensity of the model provides greater confidence in future dividend growth

Earnings per Share*



Dividends



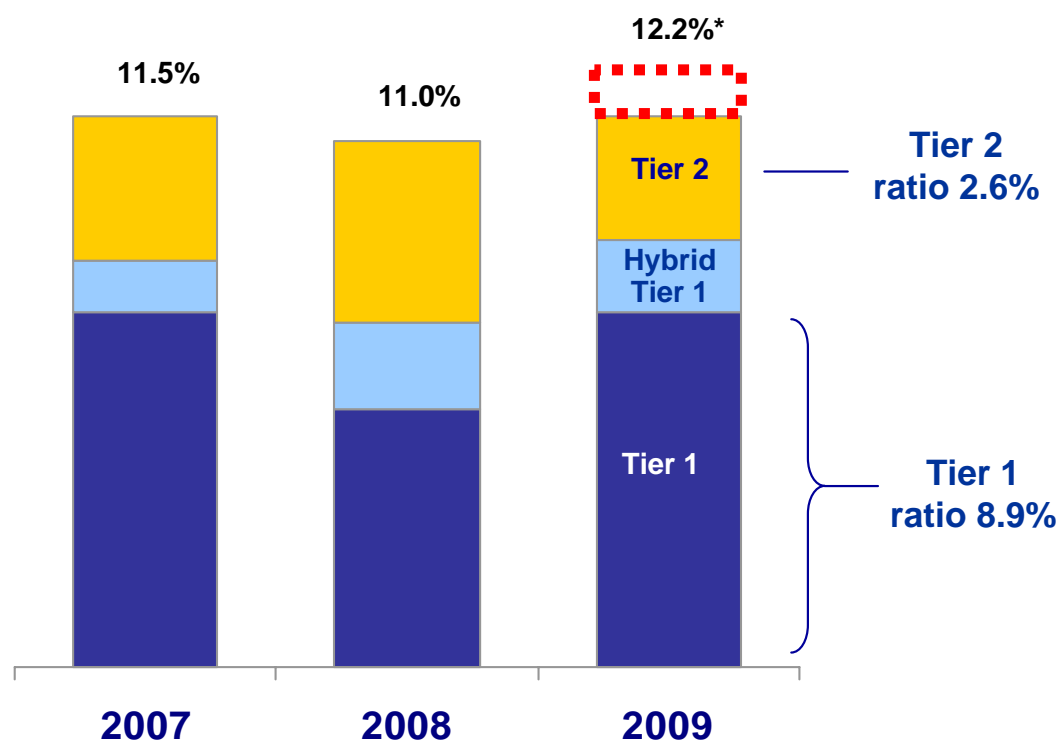
*Normalised diluted cash earnings per share

** 2008 EPS restated for dilutive impact of entitlements & other capital issues

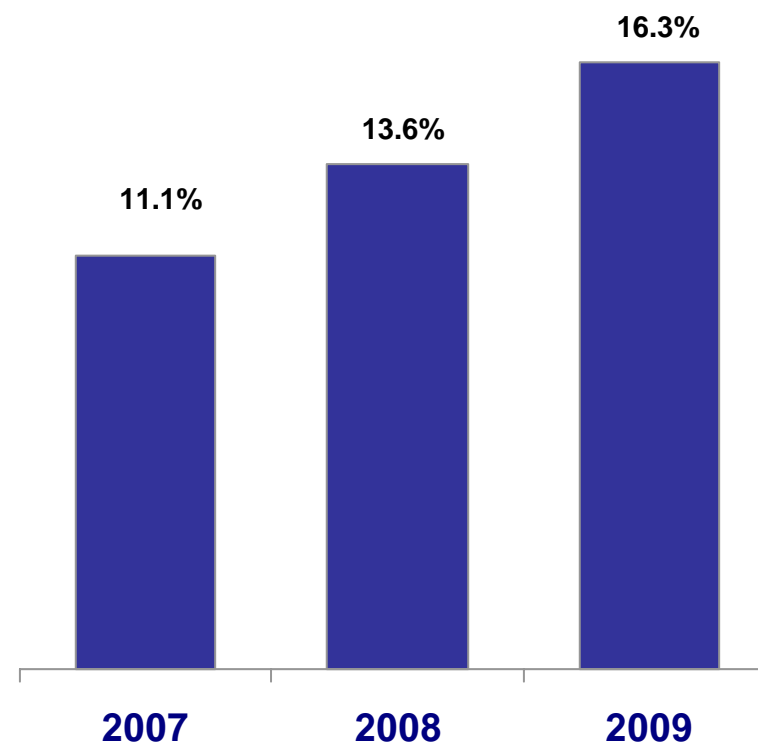
Strong capital base and liquidity

- ▶ Tier 1 capital improved 1.7% to 8.9%, or 9.6% including retail entitlement
- ▶ High liquidity levels remain well in excess of APRA and internal benchmarks

Capital adequacy



Liquidity

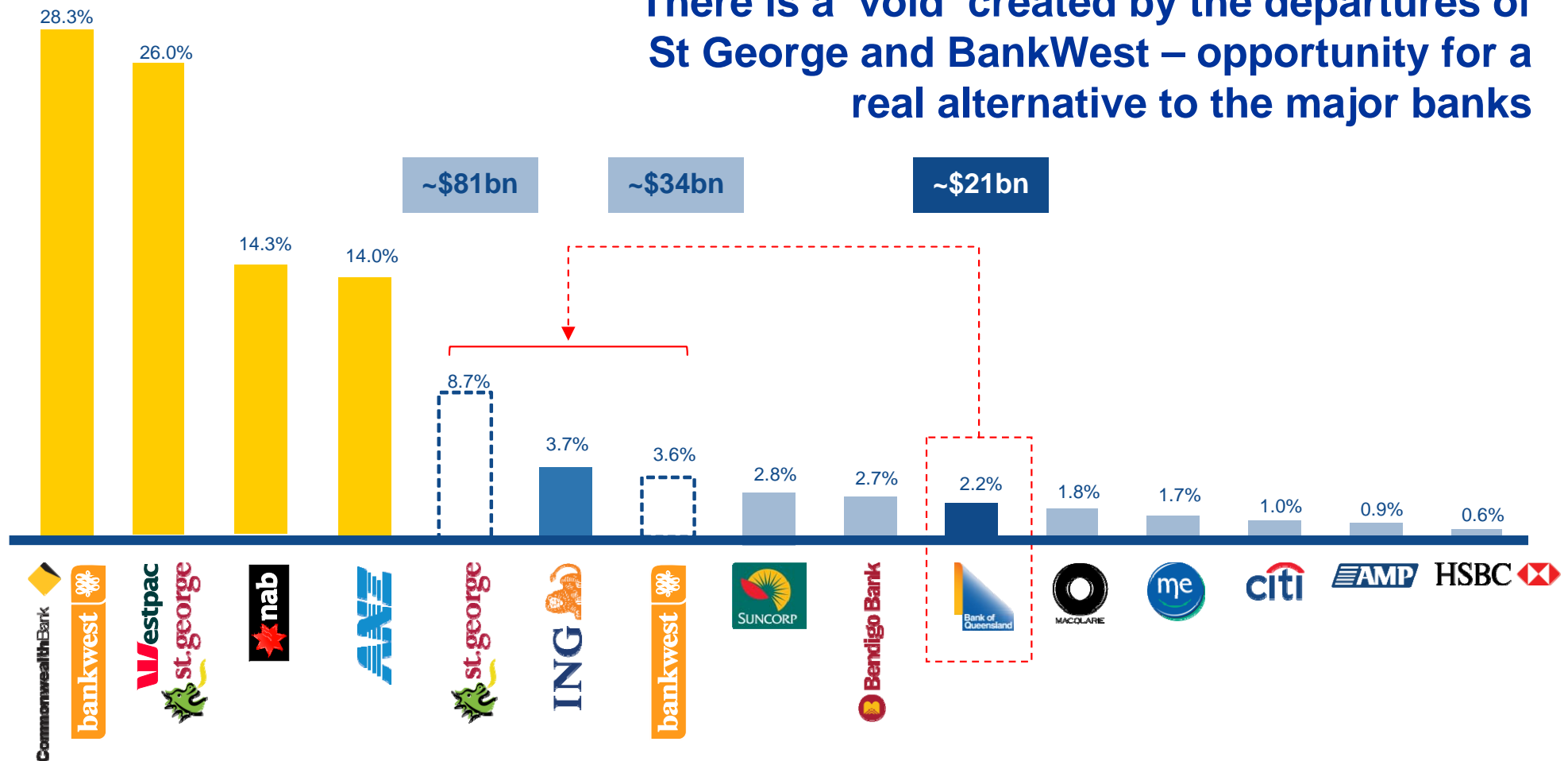


*Includes issue of \$110.8m under the Retail Entitlement Offer which settled on 18th Sep 09

The new banking landscape... transformational opportunities exist

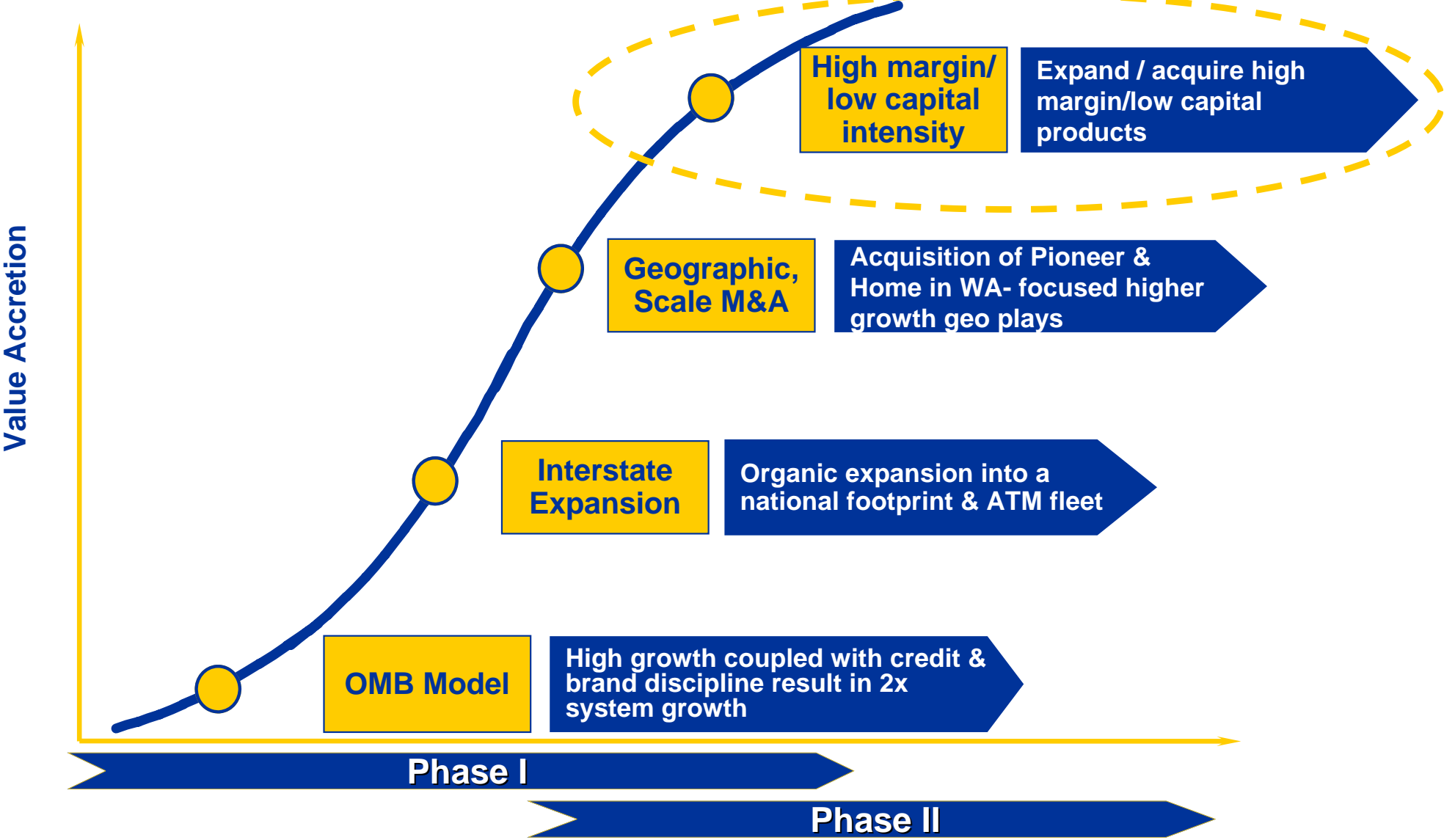
Housing loans (August 2009)¹

There is a 'void' created by the departures of St George and BankWest – opportunity for a real alternative to the major banks



Source: APRA statistics (Housing loans including securitised) as at August 2009

Evolution of existing strategy equally attractive



bank different®

